

EUROPEAN NEWS

Poland hit by protest strike over price rises

By Christopher Bobinski in Warsaw

POLAND'S fragile coalition government yesterday faced the most serious industrial action since the demise of communism as an estimated 2m Solidarity trade union members mounted a one-hour nationwide strike to protest against the imposition of higher energy prices and lower living standards.

The impact of the protest, to be followed by a full one-day strike on Thursday by OPZZ, the former communist trade union, was heightened by the endorsement of President Lech Walesa, the former Solidarity leader.

Mr Walesa, who opposed the formation of the new government under Prime Minister Jan Olszewski until the last moment, said the strike might lead to "wise programme" and again hinted that he was prepared to become prime minister himself, although not immediately.

Mr Andrzej Drzymalski, the president's personal spokesman, said the stoppage showed people were tired of the present political situation but that "democracy would decide" when a change of government was necessary.

The centre-right coalition government formed just before Christmas has tried to present itself as being more aware of the social and economic consequences of the IMF-backed economic stabilisation policies

associated with Mr Leszek Balcerowicz, finance minister in the first post-communist government.

However, Mr Olszewski's government is constrained by a tight budget drawn up by its predecessor to restrain a run away budget deficit.

The inherited measures included a sharp reduction in energy subsidies on January 1. This lead to a 70 per cent rise in energy prices, which sparked off the latest round of labour unrest.

The government has little room for manoeuvre, as the budget deficit over the first quarter of this year is expected to reach \$1.5bn even after the cut in energy subsidies.

Last year the IMF suspended disbursement of its \$1.7bn extended loan facility because the government had failed to hit agreed targets, including the budget deficit which, at \$2.8bn last year, was seven times higher than originally planned.

The steep fall in production by state enterprises, widespread tax evasion and the slow progress of privatisation sharply cut tax revenues against rising tax revenues for unemployment pay and other government services.

Mr Olszewski's tough stance on energy prices is designed to show that his government, which criticised previous administrations for allowing industrial output to fall by more than 30 per cent in two years, is determined to control the budget deficit.

Turkey plans rise in state sell-offs

By John Murray Brown in Ankara

TURKEY'S coalition government has tried to dispel doubts about its commitment to privatisation by announcing plans to raise Tl 5,000bn (\$522m) this year through the sale of its minority stakes in private sector companies. The sum is twice the figure realised by the outgoing Motherland party administration in 1991 through similar sales.

The announcement by Mr Cavit Caglar, the state minister in charge, was greeted with interest from bankers. Mr Caglar said the block sale of minority shares in 28 companies would be completed this year. Separate preparations were also being made to sell 11 state-owned cement companies.

The statement, however, does little to resolve the issue of the future of the 120 companies where the government is

the majority partner. These include the power utility Tek, the state railways, and the national coal company.

Turkey's state companies are said to account for 25 per cent of manufacturing capacity and half of total fixed investment. Losses in 1991 are estimated at Tl 13,000bn, equivalent to half of the government budget deficit which is running at around 11 per cent of GNP.

The government is due to present its new economic programme to parliament on Thursday. The business lobby Tusid this week urged the government to take strong action to stem the losses.

"It is a fact that some of the state enterprises can neither be privatised nor revived. There is no other solution than closing them down," said Mr Bulent Eczacibasi, Tusid chairman.

Hungary intensifies privatisation efforts

By Nicholas Denton in Budapest

HUNGARY'S privatisation authorities have launched a battery of initiatives in an effort to build on last year's record level of sell-offs.

The drive is given urgency by Hungary's recession, which continues despite the highest level of foreign investment in eastern Europe.

The State Property Agency (SPA), the privatisation authority, yesterday announced proposals for improved conditions for investors. It plans to plough back privatisation proceeds into three funds designed to remove much of the political and business risk involved in takeovers.

The funds would allow "quicker and safer investments," said Mr Lajos Csepel, managing director of the SPA. One would help restructure state enterprises; another

would temper the unemployment resulting from privatisation; and the third would provide guarantees against hidden liabilities such as environmental damage.

The SPA also signalled further efforts to remove the bureaucratic red tape which often entangles sales of state companies.

Half of state enterprises, including all those valued at under Ft 1bn (\$12.6m), are to be freed from the agency's direct supervision.

In addition, the SPA appears unlikely to impede plans by some consultants to deal directly with creditors of bankrupt public sector companies.

Completed privatisations attracted \$770m in foreign investment last year, roughly equal to that put into "green field" ventures.

Zurich braces itself for drugs park withdrawal symptoms

By Ian Rodger

TENSIONS in Zurich's notorious Platzspitz, one of Europe's main gathering places for drug addicts, have risen ominously in the past few days with the erection of high steel fencing around the benighted park.

The construction signals that the city's tormented leaders have at last settled on a course of action to end an experiment in rehabilitating Switzerland's surprisingly numerous drug addicts.

Platzspitz has become famous as much for its ironic location - within a stone's throw of the glittering shopping and banking plazas of central Zurich - as for the macabre scenes of its everyday life.

City officials admit that the park, which had been intended as a place where addicts could

addicts in the park but an additional 10,000 or more casual customers from all around the region.

Also, concentration of the region's addicts at Platzspitz was causing increasing resentment among Zurich residents.

Not only did it add considerably to the city's operating costs, it also boosted crime levels in the centre of the city to levels that merchants were no longer willing to tolerate.

For all this, the Platzspitz experiment has not been a total failure. Dr Albert Wettstein, Zurich's chief medical officer, says that only 5 per cent of those coming to the park since the free syringe policy was introduced have contracted Aids. Before that, the figure was as high as 50 per cent.

According to one official, the dealers there were serving not just the 2,000-odd regular

addicts in the park but an additional 10,000 or more casual customers from all around the region.

Russia and Ukraine to ratify arms pacts

By John Lloyd in Moscow

RUSSIA and Ukraine have said they will both ratify the START nuclear weapons reduction treaty and the treaty on reducing conventional forces in Europe as part of their agreement to divide the Black Sea Fleet between them.

These treaties were not ratified by the Union Supreme Soviet before its demise last year.

The agreement to ratify them by both the Russian and Ukrainian legislatures is an indication that Ukraine has established a form of joint control over the nuclear weapons on its territories, and can act as a guarantor of international treaties concerning them.

However, actual ratification and full agreement between the two states on defence issues may be some way off as the agreements reached in Kiev at the weekend refer ultimately to further talks and work by experts. An aide to Mr Leonid Kravchuk, the Ukrainian president, said "it would be wrong to say that there has

been any conclusive resolution to this issue".

Mr Andrei Kozyrev, the Russian foreign minister, has hailed the agreement to divide the fleet and ratify the agreements as a "step towards the formation of good neighbourly relations between the two countries and peoples".

Tensions between the Ukraine and Russia remain high, however, especially over economic reform. Ukraine's decision to switch a large part of workers' pay packets to coupons will mean an avalanche of unwanted tourists flooding into Russia, further pushing up prices which are already up to 30 times higher.

A meeting of the Commonwealth of Independent States (CIS) in Minsk on January 24 is expected to focus on both defence and economic issues. However, all three previous meetings - two in Minsk, one in Alma Ata - have seen the members grow further apart, rather than closer, on most

fundamental questions. Most are now laying the foundations for separate armies, most are considering the introduction of a separate currency, and most - including Russia - now have trade barriers against each other's produce.

Officials from the commonwealth will meet western bankers in Frankfurt today to discuss deferring interest payments on its foreign debt, sources close to the talks told Reuters in Frankfurt.

The former Soviet republics are also likely to ask for extension of an existing deferral of principal payments until the end of 1992, in line with an agreement to switch to an advisory panel on Commonwealth foreign bank debt led by Germany's Deutsche Bank.

The CIS inherited \$600m-worth in foreign debt after the Soviet Union broke up, with Russia assuming the bulk of it.

Mr Hilmar Kopf, head of Deutsche Bank, said a more comprehensive debt deferral arrangement than the one agreed in Paris might be needed in the second half of this year.

Mr Peter Pietsch, a spokesman for Deutsche Bank, said: "There's very little we could do against such a request."

The Russian central bank

said on Friday it would seek to postpone interest payments on both government and bank debt because other Commonwealth members had not produced their share of the cuts.

The Russian bank and Vneshekonombank, the former state guarantee, cover the bulk of the debt and the banks have made large provisions against the debt-souring.

A Germany's economics minister, Mr Jürgen Möller, has invited counterparts from the Group of Seven nations and the CIS to a two-day meeting in Münster opening on May 8. Reuters reports from Bonn.

An economics ministry spokesman said the meeting would focus on future western aid for the Commonwealth states.

Ministers from Poland, Czechoslovakia and Hungary would also be invited, as well as officials from the European Commission, and Portugal, which currently holds the rotating EC presidency.

"The UN's first task will be to establish liaison groups between the three sides in the conflict," said Mr Jörg-Michael Mira, spokesman for European Community members based in Zagreb.

He told the Handelsblatt newspaper he doubted whether the Commonwealth states would be able to accumulate the currency needed for cur-

rent interest payments and the deferred principal payments. Financial analysts said extended deferrals would not harm German banks, which have the largest exposure to the CIS republics, because German state guarantees cover the bulk of the debt and the banks have made large provisions against the debt-souring.

The first team of 60 United Nations observers arrived today in Croatia as a fact-finding mission aimed at deciding whether 10,000 UN troops will be deployed throughout the republic.

The team, drawn from UN peace-keeping forces in the Middle East, will set up communications links between the Croatian, Serbian and Federal army forces.

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UN team due in Croatia today

By Judy Dempsey in Zagreb and Agencies

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Europe warned it must act on immigration

By Anthony Robinson, East Europe Editor

EUROPE should adopt a continent-wide approach to controlling what could be a flood of immigration from the former Soviet Union, according to the Institute for European Defence and Strategic Studies.

In a report on the "new realities" after the Soviet collapse, the London-based security think-tank said that up to 3m Soviet immigrants could arrive over the next 18 months.

"By refusing to confront the

problem head on western Europe has not merely exacerbated the threat of migration but left the east Europeans dangerously exposed."

The report proposes standardised entry requirements, quotas for religious and political refugees and a pooling of relief aid.

It also warns against underestimating the power of Eastern nationalism and the tenacity of the Russian authoritarian tradition.

"The threat of the further

disintegration of Russia itself raised the spectre of a revived, albeit ostensibly defensive, Russian nationalism which might seek to preserve its control by force over the dissident non-Russians within its borders."

The report also points to the large Russian minorities in many of the new republics which "must inevitably constitute potential flashpoints for ethnic tensions".

It also warns that Kazakhstan "may well succumb to

rights, the principles of a market economy and strict control of all weapons, including nuclear."

But, it concludes "such a structure may not survive. The emerging picture is still one of heightened instability and volatility... This is a danger which must be armed against. In the long term, Eurasia's economic potential and military power will inevitably ensure that it returns as a very powerful player on the world stage".

German set to head EC parliament

A GERMAN Christian Democrat looks set to win election today as president of the European parliament, which is to get new law-making powers under last month's Maastricht agreement, writes David Buchanan in Brussels.

If deployed, the UN forces would be sent to three regions of Croatia, including the self-proclaimed Serb-inhabited republic of Krajina, south-western Croatia.

Deployment will be linked to the complete withdrawal of the federal army from Croatia, and the disarming of all Croat and Serb paramilitary units. But Mr Milan Babić, leader of Krajina, is refusing to disarm his units.

The thorny issue of EC recognition depends on a report by Mr Robert Badinter, head of an EC arbitration commission, on whether the republics seeking independence have met human rights obligations.

The report, originally due to be circulated to Community governments at the weekend, is now not expected to reach them until today, officials said.

But Germany has already formally recognised Slovenia and Croatia, although in defiance to its EC partners it has agreed not to implement its decision until tomorrow.

The German Foreign Ministry yesterday said protocols would be signed in Ljubljana and Zagreb on Wednesday, changing the German consulate there into embassies.

The Vatican yesterday also formally recognised Croatia and Slovenia, both of which are predominantly Roman Catholic.

Making a point: Italian president Francesco Cossiga fields reporters' questions before meeting UN secretary general Boutros Ghali at the Italian embassy in London yesterday. Mr Cossiga is on a two-day private visit to Britain

Brussels wants universal letter monopoly to continue in Community countries

By Andrew Hill in Brussels and Roland Rudd in London

THE European Commission yesterday said its green paper on European postal services would advocate the continuation in EC countries of monopoly universal letter services that were both affordable and efficient.

A spokesman for Sir Leon Brittan, competition commissioner, said: "What it emphatically does not do is challenge or attempt to whittle away at basic minimum postal services in each member state."

It will advocate that the EC should have a universal letter monopoly.

But this will not exclude measures designed to increase competition, such as ending cross-subsidies from reserved, or monopoly, areas to non-reserved areas. Thus member states will be able to decide to have a monopoly letter service more limited than

the one proposed by the Community, but will still have to ensure a minimum universal letter service.

The paper will advocate continued monopolies for some letters, postcards and addressed direct mail (up to certain limits).

It will not include publications, goods-bearing items or express items, all market segments which have been subjected to extensive liberalisation efforts in individual EC states and in which there is often fierce competition with postal services.

Some countries, however, such as France and Italy, have been conservative in their approach toward liberalisation of the monopoly postal services. Britain and the Netherlands are the most advanced among EC states in opening up their postal services to private-sector competition with postal services.

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the one proposed by the Community, but will still have to ensure a minimum universal letter service.

Under pressure from merchants, city leaders sought a less conspicuous gathering place for the addicts, settling in 1987 on Platzspitz which, although central, is hidden behind the National Museum on a promontory where the Limmat and Sihl rivers meet.

Mr Robert Neukomm, director of the Zurich police department, said Platz

WORLD TRADE NEWS

US auto makers Japan fears drift towards managed trade

TOKYO feels distinctly uncomfortable with the Bush accords, writes Stefan Wagstyl

By Kevin Done, Motor Industry Correspondent, in Detroit



Stempel: Call for 'fair trade'

THE chairman of the big three US car makers are seeking an urgent meeting next month in the US with Japanese auto industry leaders to continue pressure on Japan to reduce its trade surplus with the US following last week's visit by President Bush to Tokyo.

Mr Robert Stempel, chairman of General Motors, the world's largest car maker, which is currently running up record losses, indicated that the visit by President Bush with other US business delegations had been "a historic trip".

The visit had strengthened ties between US government and US business. The Department of Commerce had become pro-American business and "governed", he said.

Senator Lloyd Bentsen, the Democratic chairman of the Senate finance committee, has repeated claims that the \$4bn (UK £2.5bn) trade deficit with Japan had cost 800,000 American jobs.

The US auto industry is dis-

appointed by the small concessions made by the big five Japanese car makers towards ending the trade deficit.

It is eager to exploit mounting protectionist sentiments in the US in order to put renewed pressure on Japanese car makers to take voluntary actions to curb the deficit.

General Motors, which last month announced a programme to close 21 plants and cut its workforce by 74,000 in the next four years, has felt forced reluctantly to join

Japan's Ministry of International Trade and Industry is worried the economic accords reached with the US during President George Bush's visit could accelerate a drift towards managed trade.

The agreements - which set targets for Japanese companies' purchases of US-made motor parts - have left Miti officials feeling distinctly uncomfortable.

They fear the accords could set a precedent for other industries and other regions, notably the EC, which like the US has a large trade deficit with Japan.

Other officials say the agreements were essential to maintain relations with the US - Japan had little choice given the priority Mr Bush put on free trade.

"I like free trade, but I want fair trade," said Mr Stempel. "It is a subtle difference, but it is a difference."

"That was why we could go to Tokyo."

It was this change that enabled Mr Stempel to share a platform last week in Japan with Mr Lee Isaacson, the strongly protectionist chairman of Chrysler, who launched a vitriolic attack against Japan last Friday on his return from Tokyo, accusing Japan of "predatory" trade practices.

The accords announced last week highlight the extent to

Since 1990, the US has established formal structures for the conduct of bilateral trade relations under a series of 16 "framework" agreements in Latin America and one in Singapore, writes Nancy Dunn in Washington.

While the agreements are viewed by some as "just pieces of paper", they hold the promise for the US, as senior partner, of achieving bilaterally or regionally many reforms which have proved difficult to get in Gatt. In Latin America, they are paving the way for free trade agreements.

The parts generally establish trade and investment councils to monitor trade and investment relations, pursue the goals of open markets and negotiate agreements. A typical pact was signed with Honduras in November 1990. It set out, as an agenda, co-operation on the Uruguay Round, increased market access, improvement of intellectual property rights protection and reduction of trade and investment barriers.

which Miti has developed a new role for itself in the Japanese and world economy. In the 1950s and 1960s, its main policy was to foster growth through the expansion of exports. By the 1980s, Japanese companies were so successful that Miti began to put more emphasis on export restraint than on export promotion. But this was not enough to satisfy Japan's trading partners. So in the last few years, an increasingly high priority has been put on import promotion.

The government's budget for import-promotion has grown five-fold since 1989 to a planned Y10.1bn (244.1m) for the year starting in April. In some countries, including the US, the Japan External Trade Organisation (Jetro), which was established for promoting

exports, is more active helping foreign companies sell goods in Japan.

These measures are all forms of government intervention in trade. But Miti has been wary of going one big step further and trying to set import targets.

In a sense, the motor parts agreement signed last week has a precedent in the US-Japan Semiconductor Agreement, which was first signed in 1986. In response to great pressure from the US, Japan agreed to measures to regulate trade in semiconductors, including a pledge to help American chipmakers increase sales in the Japanese market. The accord contained a controversial "side-letter" in which Japan acknowledged US companies' hopes that foreign makers

would attain a 20 per cent share of the Japanese semiconductor market.

The wording was left deliberately vague at Miti's insistence, since Japanese officials did not want to be bound to a target. But US companies insisted that, whatever the verbal niceties, Japan had made a commitment.

Following much acrimony, the agreement was renewed last year, with the reference to the 20 per cent market share for foreign companies being incorporated into the main body of the accord. There is still plenty of scope for further arguments since US companies believe the deadline for the 20 per cent target to be reached is the end of 1992 and foreign makers' currently have around 15 per cent of the Japanese market.

Some Miti officials fear the motor parts agreement is even more likely to cause disputes than the semiconductor accord. Under the accord, Japanese companies have promised to increase their purchases of US-made parts from \$8bn in the 1990 fiscal year to \$19bn in the 1994 fiscal year. This includes both imports and purchases by Japanese companies for their factories in the US.

Among the potential causes for dispute is a vague reference to the fact that US parts makers

should "make their best efforts" to work with Japanese companies. Another is a loosely-worded Japanese promise to give "special consideration" to the US parts industry. This means Japanese car makers are expected to favour US-owned component makers over the American subsidiaries of Japanese parts companies.

Moreover, the fact that pledges made by private companies are incorporated into a government-to-government agreement could in itself spark future arguments.

It should be said that both US and Japanese officials drafted the agreement under difficult conditions: Mr Bush was under pressure to achieve concrete "results". Miti for its part had to deal with companies which were reluctant to put their names to numerical targets. Both sides also had to steer clear of infringing their Gatt obligations.

Nevertheless, Miti officials acknowledge the accord comes at a delicate time when Gatt members are trying to reach final agreement in the Uruguay Round. One Miti official says the motor parts accord was designed to meet short-term political objectives, at the expense of medium- and long-term goals. The danger is that it may not even do that, given the hostile reception that greeted Mr Bush on his return to the US.

US Navy foothold for Rolls-Royce

By Daniel Green

ROLLS-ROYCE of the UK and Westinghouse of the US have gained a first foothold on a new generation of ship engines for the US Navy with a \$160m (£86.3m) contract to develop a gas turbine propulsion system.

The deal is the first fruit of a collaboration between the two companies announced in September 1991.

Rolls-Royce is the sub-contractor to Westinghouse. Its share of the deal is worth \$67m, but this could rise to \$120m if all the contract options are taken up.

If the US Navy then presses ahead with full-scale development and manufacturing, it could provide Rolls-Royce with a lucrative new source of income.

"This is our first contract for US Navy ships for more than 20 years," said Rolls-Royce yesterday.

The four-year contract is to develop a 24,400 horse power intercooled recuperated (ICR) gas turbine engine from Rolls-Royce's RB211 aero engine.

The ICR technology alternately cools and heats gases in the engine to improve fuel efficiency. Rolls-Royce says that the result is a 30 per cent fall in fuel consumption. The contract includes design, development and testing.

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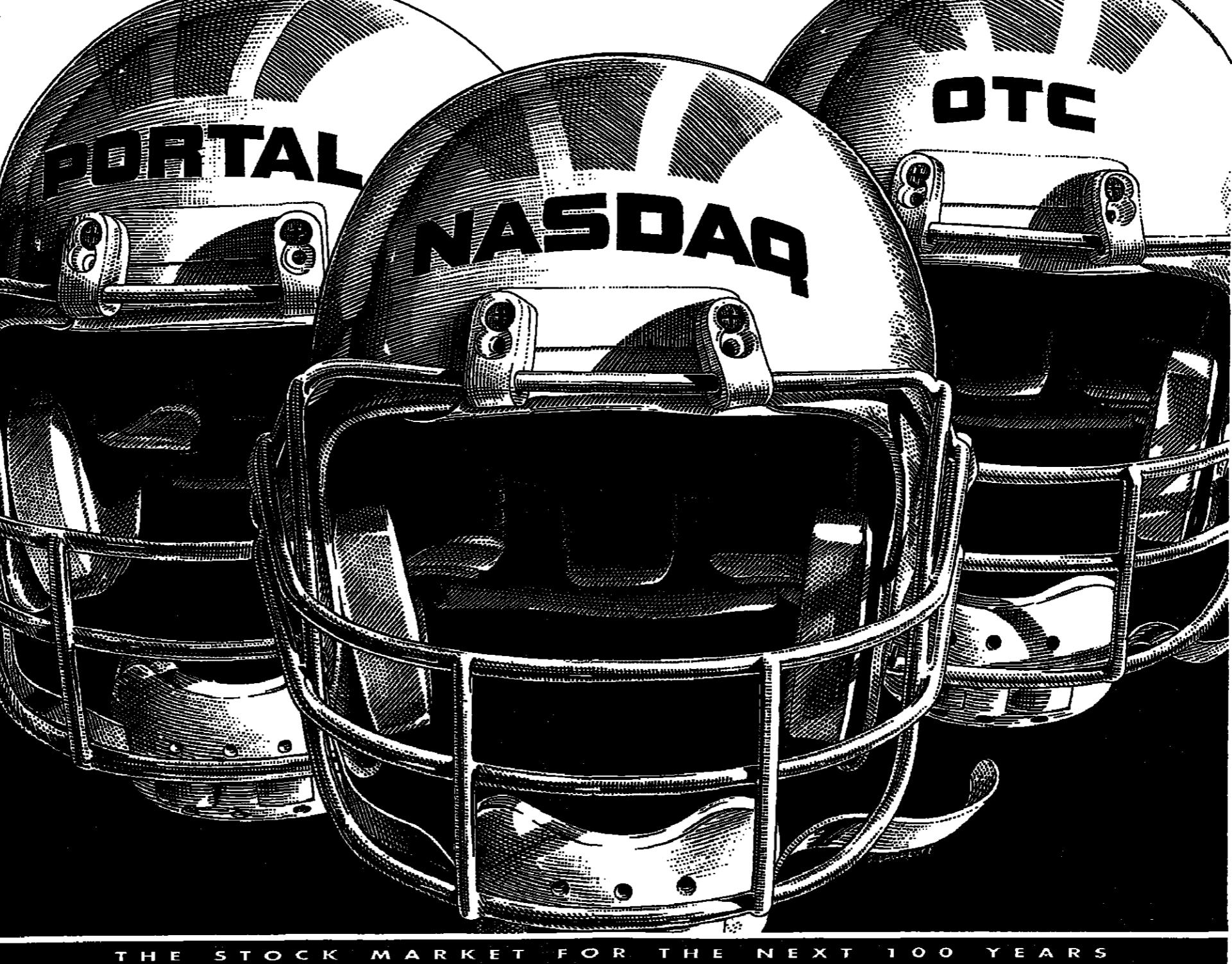
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THE STOCK MARKET FOR THE NEXT 100 YEARS

Telecom Australia in Vietnam phone deal

By Emma Taggart in Canberra

TELECOM Australia has signed a joint venture agreement with Vietnam to develop and operate a national mobile telephone service.

The project's cost and the terms of the agreement are undisclosed, but it is believed that Telecom is providing finance for the equipment and management training, while the Vietnamese Directorate General of Posts and Telecommunications is providing local premises and customer access.

Mr Ken Loughnan, Telecom International's managing director, said: "construction of mobile-based stations would start in April. He said that the joint venture would initially provide an analogue mobile

EC steel industry claims Poles dumping beams

THE European Confederation of Iron and Steel Industries (Eurofer) claims Polish beams are being dumped in the European Community and plans to make a formal anti-dumping complaint to the EC Commission, AP reports from Brussels.

A Eurofer spokesman said yesterday that the beams, used mainly in the construction industry, were being sold at an unfair price on the EC market. It believed the association agreement recently concluded between the EC and Poland, Hungary and Czechoslovakia could exacerbate the problem.

Eurofer said it believes the association agreements "will be interpreted by producers in these countries as an invitation to increase their exports... through abnormally low prices, favoured by considerable public subsidies."

A Eurofer official said the German industry was being hit hardest by the imports. Polish beams are being sold at around DM480 (£160), while EC prices are between DM150 and DM200 higher, he said.

INTERNATIONAL NEWS

Algerian Islamic party calls for resistance

By Francis Ghilès in Algiers and Agencies

MOSLEM militants, accusing Algerian authorities of treason, appealed yesterday to the army and people to struggle and block the "giant of power" which had robbed them of victory through the ballot box.

The appeal from the Islamic Salvation Front (FIS) was, however, couched in moderate terms and did not urge the people to take to the streets or start a general strike.

In its first statement since President Chadli Bendjedid resigned on Saturday and the High Security Council scrapped a second round of general elections, set to put the fundamentalists in power, the FIS said: "We call on veteran fighters, thinkers, religious leaders, senior army officers and soldiers, and sons of the martyrs, social organisations and all who love Algeria to take a stand against this giant of power."

The FIS said the authorities had betrayed God and the people in cancelling the elections.

The FIS statement was issued after a secret leadership

meeting in an Algiers suburb.

Mr Sid Ahmed Ghozali, the prime minister, sent the army to guard key points. Algiers was calm yesterday. A few dozen tanks, deployed at key buildings and intersections over the weekend, remained in place, but the military otherwise kept a low profile.

Religious leaders, meanwhile, sent out orders from the country's mosques warning militants to remain calm.

France, Algeria's former ruler, appeared to signal relief yesterday that the army had prevented a fundamentalist victory through the ballot box.

But French analysts warned that the "constitutional coup" after Mr Chadli's resignation was a short-term expedient that could spark violence and discredit democracy and the army in the eyes of a frustrated younger generation.

An ultra-conservative French Foreign Ministry statement mentioned any mention of the suspension of democracy.

Algeria now faces a constitu-

tional vacuum because its constitution does not appear to have an answer to a situation in which the president has resigned and his normal interim replacement, the president of the National Assembly, is no longer in office.

The National Assembly was officially dissolved on January 4, although the first news of this decision only came when Mr Chadli mentioned it in his resignation speech.

Algerians appear not to expect any trouble from the FIS before Friday, when weekly prayers in the mosques might be followed by a show of force.

The leaders of the FIS are confronted with a dilemma. If they fail to react to cancellation of the second round of the election, the fundamentalist movement, especially if it is forced underground, may be taken over by its small

extreme. On the other hand, they can have no doubt about the severity of a crack-down if they challenge the army.

Algeria now faces a constitu-

Francis Ghilès and Tony Walker on fears over the spread of fundamentalism

JUDGING by the wary reaction throughout the Arab world to events in Algeria, Arab leaders do not for one minute believe that attempts to deny Algeria's Islamic party a ballot box victory will be the end of the story.

Rather, concern over the spread of fundamentalism is almost palpable in Arab capitals, at a time when the Islamic tendency has been on the rise regionally.

The Algerian drama also coincides with deepening disillusionment with autocratic regimes across the region, fuelled partly by economic distress. Militant Islam, while most conspicuous, is by no means alone in its opposition to the established order.

Concern will be greatest among Algeria's Maghreb neighbours - Tunisia and Morocco. Tunisian leaders, who crushed the local Nadra (Renaissance) fundamentalist party after concluding several years ago that dialogue would serve no useful purpose, had been most openly fearful that free elections in Algeria would bring the Islamic Salvation Front (FIS) to power.

Tunisian newspapers, predictably, have voiced relief over the steps to deny Algeria's fundamentalist control of parliament. The independent daily, Assabah, yesterday compared developments "to a last-minute change of direction by a train heading towards the abyss".

King Hassan of Morocco, who has kept silent in the face of disturbing events across the border, is certain to be relieved that the fundamentalists have been stopped, if only momentarily, although he cannot be particularly sanguine about the future. Morocco banned an incipient fundamentalist movement in January 1980, but Islamic militancy will almost certainly continue in an

underground campaign being waged by Saudi militants.

Egypt and Saudi leaders have also been looking askance at developments in Sudan, where General Omar al-Bashir's ruling junta is widely regarded to be in the thrall of the powerful National Islamic Front (NIF), headed by the charismatic Dr Hassan al-Turabi.

The recent visit to Khartoum of Iraq's President Ali Akbar Hashemi Rafsanjani and reports that Tahrir was supplying Sudan with military training and equipment was enough to generate heated criticism in Cairo's official press.

Mr Mahfouz Nafach, editor-in-chief of the Cairo daily newspaper, Al Ahram, and a confidante of President Hosni Mubarak, attacked Sudan's alliance with Iran. "God help the brotherly Sudanese people," he wrote. "For years the situation in Sudan has been deteriorating with governments changing hands consecutively until Gen. Al-Bashir rose to power in a military coup d'état and overshadowed all previous leaders in his blunt efforts to push Sudan down the drain."

There is little doubt that in both Algeria and in the wider Arab world, the battle between the secularists and Islamic militants has been joined. Extremists have attacked Saudi rulers for alleged personal excesses, for their attempts to modernise the state by allowing a greater role for women, and for their support of the US-sponsored Middle East peace process.

Prince Turki al-Faisal, son of the king and head of the Saudi intelligence services, expressed the ruling family's concerns in a speech at a Riyadh mosque last month attacking the underground campaign being waged by Saudi militants.

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Algeria and in the wider Arab world, the battle between the secularists and Islamic militants has been joined.

Algeria's drama coincides with disillusionment with autocratic regimes across the region

autocratically governed country burdened by economic deprivation.

In Egypt, where there is persistent tension between the authorities and Islamic militants, the interior minister warned just hours after President Chadli Bendjedid's resignation that the security forces would not tolerate any attempt to sow instability.

"Our commitment to democracy does not limit our movement to confront immediately any attempt to break the law or destabilise security, whether by religious extremists or others," Mr Abdel-halim Moussa told a parliamentary committee. Egypt's banned but tolerated Moslem Brotherhood had cheered the FIS's first ballot triumph as an inspiration for the religious across the region.

Mr Mohammed Hamed Abul-Nasr, that the FIS has been denied control for the time being.

The Saudis have been grappling with a resurgence of Moslem militancy among their subjects, a challenge which has provoked unusually forthright criticism from a member of the royal family and from the country's spiritual leader.

In statements widely quoted in the Saudi press, Sheikh

Abdel Aziz Ben Baz, the country's spiritual leader, condemned as a "conspiracy against Islam" a campaign by militants to undermine the authority of the ruling family.

Extremists have attacked Saudi rulers for alleged personal excesses, for their attempts to modernise the state by allowing a greater role for women, and for their support of the US-sponsored Middle East peace process.

Delhi approves GM components venture

By K.K. Sharma in New Delhi

GENERAL MOTORS of the US is to set up an Indian joint venture with Hindustan Motors to manufacture auto components, the Indian government said yesterday.

The venture will involve an investment of Rs10m (£165m), with GM holding a 30 per cent stake. It will export auto components from India to GM's subsidiaries and associates throughout the world.

Later the plant will manufacture light commercial vehicles and fuel-efficient cars within Hindustan Motors' existing licensed capacity.

The project is one of seven approved by the government yesterday, and brings to 10 the number of big foreign investment proposals since India liberalised its investment laws last July. A foreign equity inflow of \$120m (£87m) is expected from the 10 proposals.

Approval of the seven projects - which include Coca-Cola's re-entry into India after winding up its operations there in 1978 - is a signal to foreign companies that India now welcomes investment.

Under the liberalised foreign investment policy, companies can win "automatic approval" for their proposals, provided their equity share is limited to

51 per cent. A number of areas closed to foreign companies have been thrown open.

Coca-Cola will re-enter India through a deal with Mr Rajan Pillai, an Indian resident in Singapore, who controls Britannia Industries. An offshore company incorporated in Hong Kong has been set up, in which Mr Pillai has a 60 per cent share and Coca-Cola 40 per cent.

The venture will have a total equity of Rs10m, of which the foreign equity will be Rs17m.

Among other proposals approved yesterday was one by General Electric to set up a joint venture with Godrej, the Indian business house, to manufacture white goods such as refrigerators and washing-machines. The total equity of Rs1.8bn includes General Electric's investment of Rs40m.

Suzuki Motors' proposal to increase its investment in Maruti Udyog by Rs200m will enable the existing joint venture, in which the government has a share, to increase its capacity, mainly for export.

Also approved was Francis Klein's proposal to set up a venture with Gerd of Germany to manufacture specialised vibration-isolating systems for use in power plants.

India bids to repair trade relations with Russia

By K.K. Sharma

INDIA'S foreign minister, Mr J.N. Dixit, left for Moscow yesterday on a mission to improve relations with Russia and the other republics left from the disintegration of the Soviet Union.

India, which was the Soviet Union's main ally in Asia, misjudged developments, placing its trust in Mr Mikhail Gorbachev and failing to nurture relations with Mr Boris Yeltsin, the Russian president. It now finds itself without the preferential treatment it had enjoyed.

Relations with Russia and the republics are important not only because the Soviet Union was the main supplier of cheap and advanced defence equipment for India but also because it was a key trading partner.

Mr Dixit's delegation includes Mr A.V. Ganesh, commerce secretary, and Mr N.N. Vohra, defence secretary.

Since Soviet defence supplies dried up several months ago, the Indian armed forces find themselves equipped with

sophisticated weapons which could become unusable because of lack of spares.

An annual trade protocol between India and the Soviet Union used to be signed every December for decades. It was based on barter arrangements and last year's agreement was worth Rs90m (£1.86bn).

The protocol for 1992 is still to be discussed with Russia and those for the other republics and are nowhere in sight.

Trade has been cut to a trickle and India is short of supplies of Russian oil, natural gas, fertilisers and ferrous and non-ferrous metal which it used to import in mass.

Indian exports are also affected and many businessmen have made shipments for which payment has still to be made. They are refusing to export more goods without a suitable payment arrangement.

Before the trade protocol is signed, the vexed question of the rupee-rouble exchange rate has to be sorted out.

Mongolia ends communist ways

MONGOLIA, where even the matches are rationed after 70 years of Marxism, passed a new constitution yesterday throwing out the last vestiges of communism and establishing democracy and a market economy, Reuter reports from Ulan Bator.

The document, which takes effect on February 12, makes Mongolia a democratic parliamentary state with an independent judicial system and guarantees freedom of speech, mail and other basic human rights.

References to the communist party, Marxist ideology and centralised planning have been erased. The former People's Republic of Mongolia, sandwiched between Russia and China, is now the State of Mongolia and the communist star has gone from the flag.

The national emblem - a white horse jumping to the left, symbolising socialism jumping over capitalism - has been replaced by a winged horse running to the right.



Mideast talks leave the corridor

By George Graham in Washington

THE Middle East peace process took a decisive step forwards yesterday when Israel, Palestinian and Jordanian negotiators resolved a procedural deadlock that had until then blocked progress.

Delegates reached a compromise on a "twin-track" negotiations, settling a dispute over whether Israel should meet with separate Jordanian and Palestinian delegations or with a single joint delegation.

At last month's first round of bilateral talks, delegation heads wrangled over this procedural point on a sofa in a State Department corridor, refusing even to enter the rooms set aside for them.

Yesterday, however, a preliminary round of haggling led to a procedural compromise: Israel will discuss Palestinian

issues with a sub-committee composed of nine Palestinians and two Jordanians, and Jordanian issues with another sub-committee composed of nine Jordanians and two Palestinians.

"Corridor diplomacy is ended," said Mrs Hanan Ashrawi, spokeswoman for the Palestinian delegation.

The arrangement is expected to allow discussions to begin on substantive issues, including the question of autonomy or self-government for Palestinians in the West Bank and the Gaza Strip.

"Well, they resolved something this morning because - and I use their term, not ours - they are off the couch," added Ms Margaret Tuwiler, the State Department spokeswoman.

Israel also held separate bilateral talks with Syria yesterday, while a meeting with Lebanon was put off until today

because the chief Lebanese delegate had influenza.

The talks are likely to be short, however, because Israeli negotiators, who arrived in Washington last week, have warned that they plan to leave tomorrow night.

The Arab delegations delayed their arrival in protest at Israel's decision to expel 12 Palestinians from the occupied territories, and only agreed to come after last week's strongly worded condemnation by the United Nations Security Council of the Israeli decision.

Nevertheless, Washington observers point out that the peace process is at least still under way.

None of the parties has moved to break off talks, and several countries have, in fact, begun to show signs of flexibility in their negotiating positions.

Keating back on high-wire, watched by nervous markets

Former treasurer, now PM, leads Labor balancing act to restore confidence in Australian economy, writes Kevin Brown

A USTRALIA'S Labor government faces a difficult balancing act over the next few weeks as it seeks to restore confidence to the flagging economy without spooking nervous financial markets.

Mr Paul Keating, the former treasurer (finance minister) who replaced Mr Bob Hawke as prime minister in December, got the job because Australians had lost faith in Mr Hawke's ability to guide the economy out of recession.

Paradoxically, Mr Keating's mismanagement of monetary policy was partly to blame for seven quarters of flat or negative growth which has pushed unemployment to a post-war record of 10.5 per cent.

Nevertheless, he appeared to be the only hope for a government traumatised by Mr Hawke's loss of direction, and desperate to achieve an eco-

nomic statement in late February or early March to "get the economy moving again".

In the meantime, the prime minister and his cabinet are travelling the country talking to state and business leaders to ease off an image of cosy Canberra-bound isolation which built up under Mr Hawke's leadership.

The government is offering a stimulus intended to kickstart the economy through a mixture of tax incentives for investment, job creation schemes, and pump-priming through direct government investment at state and federal level in infrastructure projects.

It is a strategy which will be sympathetically received by business groups, which have been complaining for months that the economy is in much worse condition than the government's Canberra-based economic advisers have claimed.

Mr Keating has been uncharacteristically quiet since ousting Mr Hawke in a ballot of Labor MPs on December 19. But he has promised an eco-

nomic statement at the end of last month, says there is scope for further relaxation of fiscal policy without endangering the structural surplus.

Scepticism about the budget arithmetic was behind a fall of more than 15 US cents in the value of the Australian dollar last week as overseas investors sent a powerful warning about the dangers of too much pump priming.

The currency regained some stability yesterday, when it recovered to close at 742 US cents in Sydney and at the same level later in London after intervention by the Reserve (central) Bank of Australia and the US Federal Reserve.

But most economists expect it to continue to decline over the next few weeks to between 70 and 72 cents as uncertainty about the Keating statement

continues.

A decline of that much would not unduly concern the government, which would welcome the short-term beneficial impact on Australia's exporters of minerals and agricultural goods.

But speculative pressure on the volatile Australian dollar could cause a currency crisis if Mr Keating's statement fails to demonstrate that the federal budget is under tight control.

A lower exchange rate also risks re-igniting inflation, currently 3.8 per cent. The rate is expected to fall further in figures for the December quarter due later this month, but the falling dollar could wors

AMERICAN NEWS

US banks win court fight for more powers

By George Graham in Washington

US BANKS yesterday won a victory in their battle to offer a broader range of financial services. When the Supreme Court refused to review a key appeals court ruling allowing some banks to market insurance.

The Supreme Court decided to let stand a ruling that allowed Citicorp, a group of New York, to continue to exploit Delaware state law by selling insurance policies through its Delaware unit. Insurance agents have been battling to close the Delaware loophole through this legal challenge and by efforts to include a ban on insurance sales in last year's banking bill.

"Obviously our legal options have now been exhausted. The only option that's left is the legislative arena," said Mr Bob Knutson of the Independent Insurance Agents of America, which had brought the case against Citicorp.

The loophole has illustrated the tug of war over the US financial services industry in recent years, as banking regulators have used state and federal law to expand the services that may be offered by banks.

The 1990 state law allowed banks to enter the insurance business through locally chartered subsidiaries, an opportunity taken by Citicorp and Bankers Trust. Last year's banking legislation blocked Delaware's unit. Insurance agents have been battling to close the Delaware loophole through this legal challenge and by efforts to include a ban on insurance sales in last year's banking bill.

Insurance agents are incensed that Citicorp plans to market Astoria homeowners' insurance policies even in states, such as Florida, which do not allow their own banks to do this.

A similar loophole in federal law has been used by the Office of the Comptroller of the Currency to allow federally chartered banks based in towns with fewer than 5,000

inhabitants to sell insurance in their home states.

The Office of Thrift Supervision, meanwhile, last month announced an expansion of the right for savings and loans institutions in its jurisdiction to open branches outside their home states - just weeks after Congress had decided against similar interstate branching powers for banks.

Many bankers believe that this approach, rather than another bid for a comprehensive banking reform bill, is their best tactic for winning new privileges.

While the Treasury and the leaders of the House of Representatives banking committee favour an effort to reintroduce banking legislation this year, many members of Congress believe it will be almost impossible to win political support for a fresh try.

Citicorp management changes, Page 18

L'affaire Lindros puts Canada's language differences on the ice

Bernard Simon on the athlete who snubbed francophone Quebec

Test for Collor's austerity policy

By Christina Lamb

in Rio de Janeiro

BRAZIL'S President Fernando Collor today faces a crucial political test of his government's fiscal austerity policy which could determine his success in obtaining a \$2bn loan from the International Monetary Fund next week.

The government is fighting for congressional approval of legislation to increase social security contributions in order to pay a 147 per cent rise in pensions granted last week by the Supreme Court.

Mr Collor claims that the state welfare system is bankrupt and that the extra \$21,000m (\$10bn) that the pension increase would cost the Treasury would wipe out all its gains from recently approved tax reforms. This would jeopardise its proposed fiscal adjustments due to be presented to the IMF next week.

But amid growing controversy over the system's lack of funds it seems unlikely that the government will secure approval of the new law, under which even pensioners would have to contribute.

Yesterday Mr Genebaldo Correia, congressional leader of Brazil's main political party, the PMDB, said it would vote against the project, and demanded that the government open the accounts of the welfare system.

The government insists that the changing demographic profile of Brazil's population is responsible for the welfare system's parlous financial state.

But opposition politicians claim that the government has been using the funds to finance schemes such as Mr Collor's pet multi-million-dollar project to construct integrated education centres.

Investigations by the Brazilian media have revealed that in Rio the fund is riddled with waste and misappropriation, paying out fraudulent claims last year of \$337m, as well as continuing pensions to 44,000 dead people and allegedly even paying to feed horses at Rio Jockey Club.



Eric Lindros, in Canada colours, skates past a Quebec flag during a warm-up before an international match against the Soviet Union. Now some Quebec MPs want him banned from the Canadian Olympic team

ERIC LINDROS is one of North America's finest up-and-coming athletes. Named by the New York Times as the sportsperson to watch in 1992, the lanky 18-year-old Canadian ice-hockey player is already being compared to the legendary Wayne Gretzky, 12 years his senior.

At first, the reason the Lindroses gave was money. The deal Quebec offered, reportedly worth between C\$10m (\$2.6m) and C\$15m over 10 years, was not generous enough. Playing for a mediocre team from a smallish city in French-speaking Quebec, the Lindroses reasoned, would limit Eric's income from advertising contracts and sponsorships.

The fact that his parents had already made it clear that, if called, he would not serve. When the Nordiques' pick was announced in front of the TV cameras, Lindros pointedly turned his back on the tradition of donning a team jersey.

Unfortunately, Canadian politics and the peculiar way ice hockey does business have thrown a cloud over Lindros's career. Every hockey buff (and many others too) seems to have a view on whether Eric is a sports brat or an astute businessman, a small-town boy or a normal teenager who just wants to feel at home in the place where he was born.

In francophone Quebec, "Tefé Lindros" has little to do with No 88's skills on the ice. The refusal by an English-speaking Ontario boy to play for a team in French-speaking Quebec City has become a cause célèbre reflecting the ethnic prejudices of many Quebec's 5m francophones, detect in anglophone Canada.

Feelings are running so high that several Quebec members of parliament want Lindros barred from Canada's team to the 1992 winter Olympics. Even prime minister Brian Mulroney has been drawn in, trying to smooth French-Canadian feathers by singing the praises of Quebec City.

But under NHL rules the team owns the rights to its draft choice for another two years. It initially took a hard line, hoping that Lindros might change his mind and help revive its flagging fortunes. Mr Jamie Wayne, a Toronto sportswriter, notes that "he's the sort of asset any team waits a lifetime to get."

The Nordiques have, however, lately reconciled themselves to Lindros never putting on their jersey. In early January the team's general manager said he was willing to consider offers from other clubs for the young superstar-to-be.

For the time being, Lindros remains with the Ottawa Generals, an amateur team from the gritty industrial city of Ottawa where General Motors' Canadian subsidiary has its head office. But he has already signed advertising contracts worth at least half a million dollars.

Lindros and his supporters are urging the Nordiques to trade him to a team more to his liking. The Nordiques could probably pick up several first-rate players in exchange.

The Lindros affair has also put a spotlight on the cartel-like National Hockey League, in which team owners decide among themselves on the rules for selecting rising players. "Everyone has the right to work where they want to work," Lindros told a Canadian magazine recently. "The old way has got to change."

Under NHL rules, the bottom team at the end of the season gets first choice in the following year's "draft", where new players are distributed among the 24 teams. The system is designed to even out talent and prevent wealthy owners in cities such as New York and Montreal buying up all the best players.

To no one's surprise, the legend of the 1990/91 season, the Quebec Nordiques, pounced on Lindros at last June's draft.

But Lindros and his ambi-

Tobacco liability case resumes

By Nikki Tait in Washington

US SUPREME Court hearings resumed yesterday in the long-running tobacco product liability case, Philip Morris versus Liggett, with Judge Clarence Thomas, the newest appointee to the court, hearing the matter for the first time.

Essentially, the court must decide whether federally mandated health warnings on cigarette packaging pre-empt remedies under state product liability laws.

The case is seen as one of the most important business-related issues which the Supreme Court will consider

during the current term, with implications spreading beyond the tobacco industry.

In all arguments yesterday, the plaintiff's lawyers claimed that Congress had never intended to give companies "a cast-iron guarantee" against all state tort action. The defendants, by contrast, claim that the tobacco legislation was designed specifically to fall outside the normal US pattern of federal law supplemented by state regulation.

Some observers have argued that a ruling in favour of pre-emption could effectively end the casting vote.

Mexican trade deficit over \$5bn

MEXICO'S trade deficit climbed to \$5.9bn (\$2.8bn) in the first 10 months of last year, Damian Fraser reports from Mexico City. Excluding revenues from remittances, or bond sales, the deficit reached \$8.4bn, or \$1.4bn more than in September.

The deficit, excluding remittances, is likely to total \$4.14bn for 1991, against \$4.13bn the

year before.

The government took comfort from the continued growth in non-oil exports, and the recent slowdown in the rate of increase of consumer imports.

The Mexican government has handed over the presidency of two municipalities in the state of Tabasco and Veracruz to the left-wing Party of Democratic Revolution (PRD).

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

After complaints of fraud had undermined the ruling party's victory in local elections. Some 500 rural workers had marched 100km in protest to Mexico City, where they were met in the main square by around 500 sympathisers.

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UK NEWS

Rescue scheme on home loans flounders

By John Willman and David Barchard

GOVERNMENT schemes to relieve the plight of British homeowners who face repossession of their homes because they cannot meet repayments have failed to get off the ground, it emerged yesterday.

A seminar organised by the National Federation of Housing Associations (NFHA) in London was told yesterday that mortgage lenders and housing associations were still at loggerheads over the mortgages-to-rent scheme which formed the centrepiece of the mortgage rescue package announced before Christmas.

An earlier scheme to encourage lenders to offer empty repossessed homes to the

homeless through housing associations has also failed to make progress.

Meanwhile, there seems little evidence that lenders have eased their repossession policies since Christmas.

Some housing association executives at yesterday's seminar suggested the government had acted hastily in announcing its scheme without finalising the details because of the mounting political pressure over repossession.

Under the mortgage rescue package announced by the chancellor of the exchequer on December 19, the government agreed to pay direct to the lenders the social security ben-

efits claimed by those homeowners unable to meet repayments. This would cover the mortgage interest owed to the institutions.

In return, the lenders agreed a package of measures to help home-owners in mortgage difficulties. The measures were expected to reduce repossession by 40,000 in 1992. These included a less aggressive approach to repossessioning the houses of people in arrears and a mortgage-to-rent scheme whereby housing associations could buy homes about to be repossessed and rent them back to their former owners.

To make the rents affordable, the lenders said they

would provide almost £1bn of low-interest loans to the housing associations. The associations say they need funds at rates as low as 5 per cent to enable them to charge affordable rents. However, the offers so far have been considerably above this figure.

Housing associations have been inundated with requests from home-owners seeking to join the scheme. But Mr Stephen Duckworth, head of housing finance at the NFHA told the seminar only a "limited number" of associations and lenders had begun negotiating terms for the loans.

Abbey National, a major UK lender, said: "We look at all cases and avoid repossession where we can. But no scheme has been introduced yet, and there will be no changes until one is fleshed out."

Mr David Gilchrist, manager of general operations at Halifax, the largest lender, added:

"We are looking hard at cases

which might have gone into repossession, but our basic policy hasn't changed."

There remains a gap in all the rescue schemes, as centralised lenders, the specialist mortgage companies which entered the market during the 1980s and which now have substantial arrears and repossession cases, have not agreed to take part.

BRITAIN IN BRIEF



BAA traffic figures climb 3.1% to 5.5m

Air traffic is continuing to recover from its depressed levels of last year but the civil aviation industry is still struggling to climb out of recession.

BAA, the former British Airport Authority, reported yesterday that passenger traffic at its eight airports increased by 3.1 per cent to 5.5m passengers last month compared with December 1990.

British Airways also reported a continued recovery in traffic last month with a small 0.3 per cent rise compared with the same month of last year. But the BAA figures also showed traffic on UK domestic routes was still 1.6 per cent below last year reflecting the impact of the recession on domestic air travel.



Mr Alan Benjamin, master of the Worshipful Company of Information Technologists, shows off the robes which will distinguish members of the 100th recruit to the City's most exclusive club: the livery companies. Such companies, which include the mercers, haberdashers and goldsmiths are descendants of the medieval craft guilds.

have received a setback. Mr Peter Brooke, the Northern Ireland secretary, said that unless outstanding differences between the parties were resolved in the "reasonably near future" it was unlikely that substantive talks could start before the election.

Insider dealing trial to start

The biggest insider dealing trial yet launched begins at the Old Bailey today. Five people face charges under the 1985 Company Securities (Insider Dealing) Act in connection with alleged offences that took place in 1988.

It will be the first case brought against so many people, and the first alleged ring charged with conspiring to profit by using unpublished price-sensitive information.

The case is brought by the Department of Trade and Industry against Mr Mark Ridings, 27, Mr David Gray, 32, Ms Catherine Smith (nee Rowlands), 32, Mr William Leggins, 43, and Mr Keith Tondeur, 43. All worked for financial institutions.

The five were committed for trial on March 15 last year in relation to dealings during the period May to August 1988 in the shares of Rank Hovis McDougall, the UK foods group then subject to a takeover bid. Pleasrama, the leisure group taken over by Mecca Leisure, and/or Haworths Leslie Group, the USM quoted cellular phone company which acquired ECT Cellular and London Car Telephones around that time.

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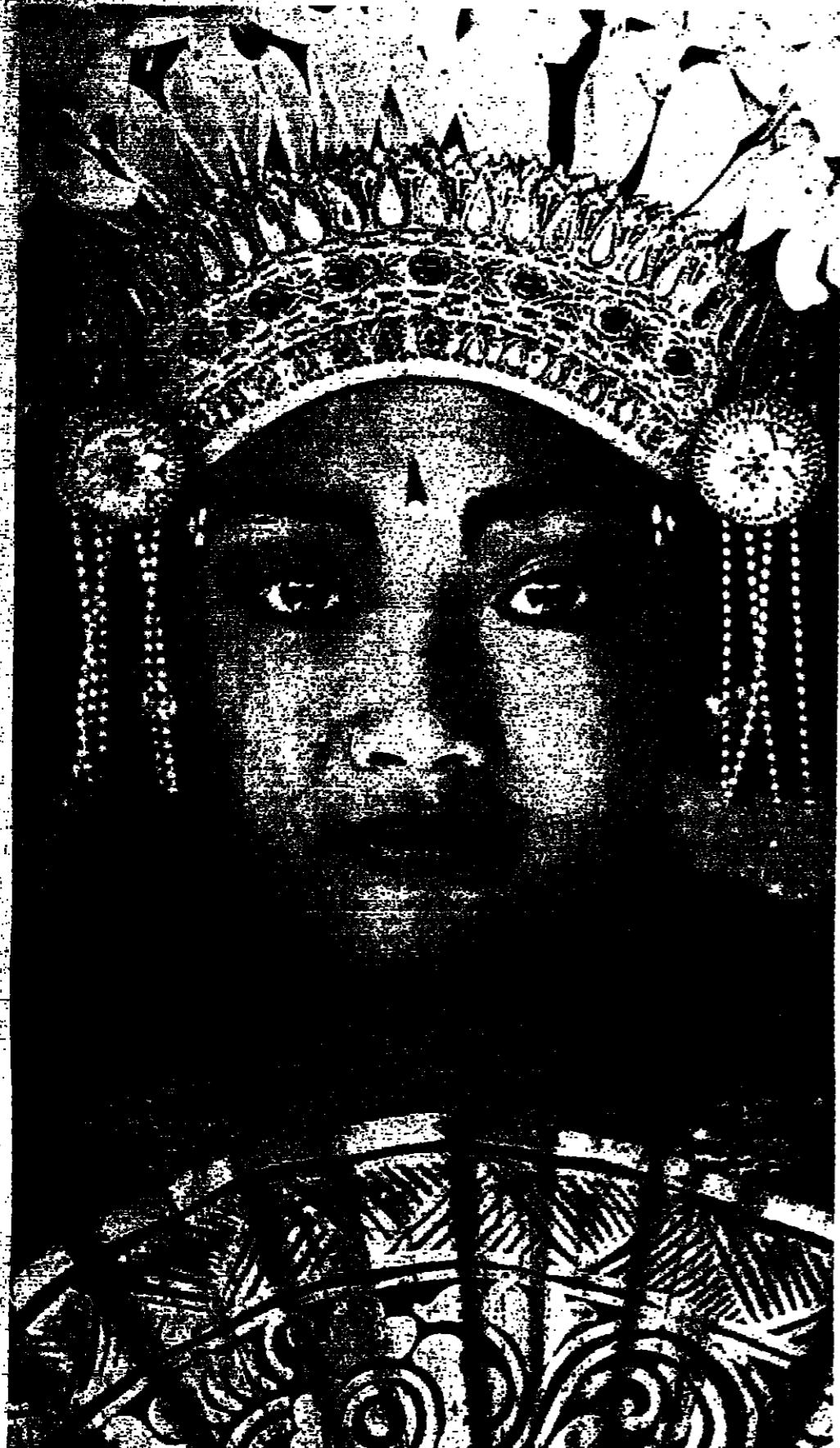
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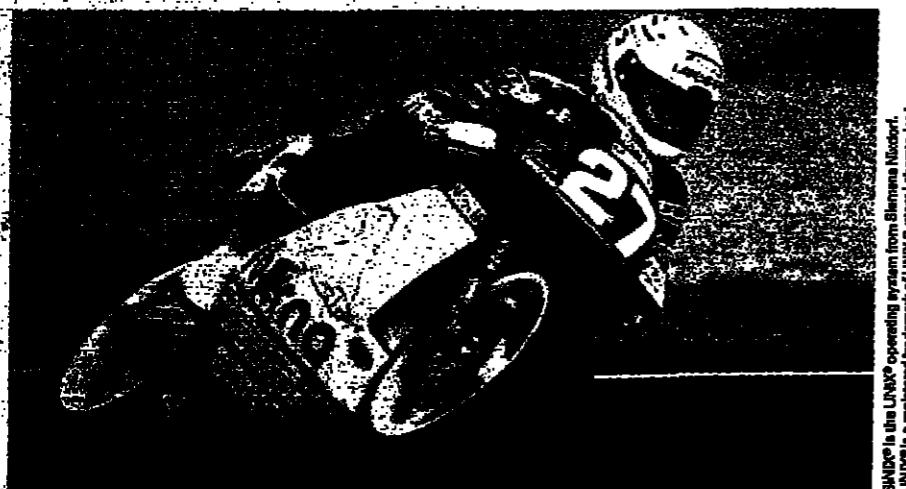
SIEMENS
NIXDORF

7

IT-WORLD NEWS



Gunskirchen: SINIX accelerates Austrian engine production.



Bombardier-Rotax engines are world-famous as the motive power for motorcycles, water scooters, motorised sleds and light aircraft. Now there is a new surge of power for engine production, provided by Siemens Nixdorf. Bombardier, Austrian subsidiary of the Canadian motor vehicle and aircraft manufacturing group, has ordered Bora-X for production control. At Rotax's factory, SINIX® MX 500 and MX 300

multi-user computers – with more than 50 networked monitors, printers and bar code readers – will ensure clear production processes, tighter deadlines, minimal stock levels, and in particular, shorter machining times. The first signs of success: Bora-X from Siemens Nixdorf, integrated in the host-oriented Rotax system, has shortened aluminium product machining times by more than 30 percent.

Djakarta: Central regional planning via satellite for 17,000 Indonesian islands.

The Indonesian Authorities for Assessment of Technology (BPPT) have worked with Siemens Nixdorf to develop applications for an advanced IT based regional planning project. The world's largest island state has developed into one of the most attractive manufacturing locations in Asia and the ob-

jectives now are to distribute the economic prosperity equally throughout the country, and fully exploit development potential. SICAD, Siemens Nixdorf's geographical information system, is the planning basis. It provides precise details about land use, infrastructure and soil conditions. Aerial and radar photos, maps, statistics and tables –

all the information on more than 17,000 Indonesian islands – will be recorded in a central database, to be combined, evaluated and presented as required. One of the project's highlights is a satellite link, sending images of the earth's surface directly to the computer. The SICAD system processes around 100 Megabytes for a single picture.

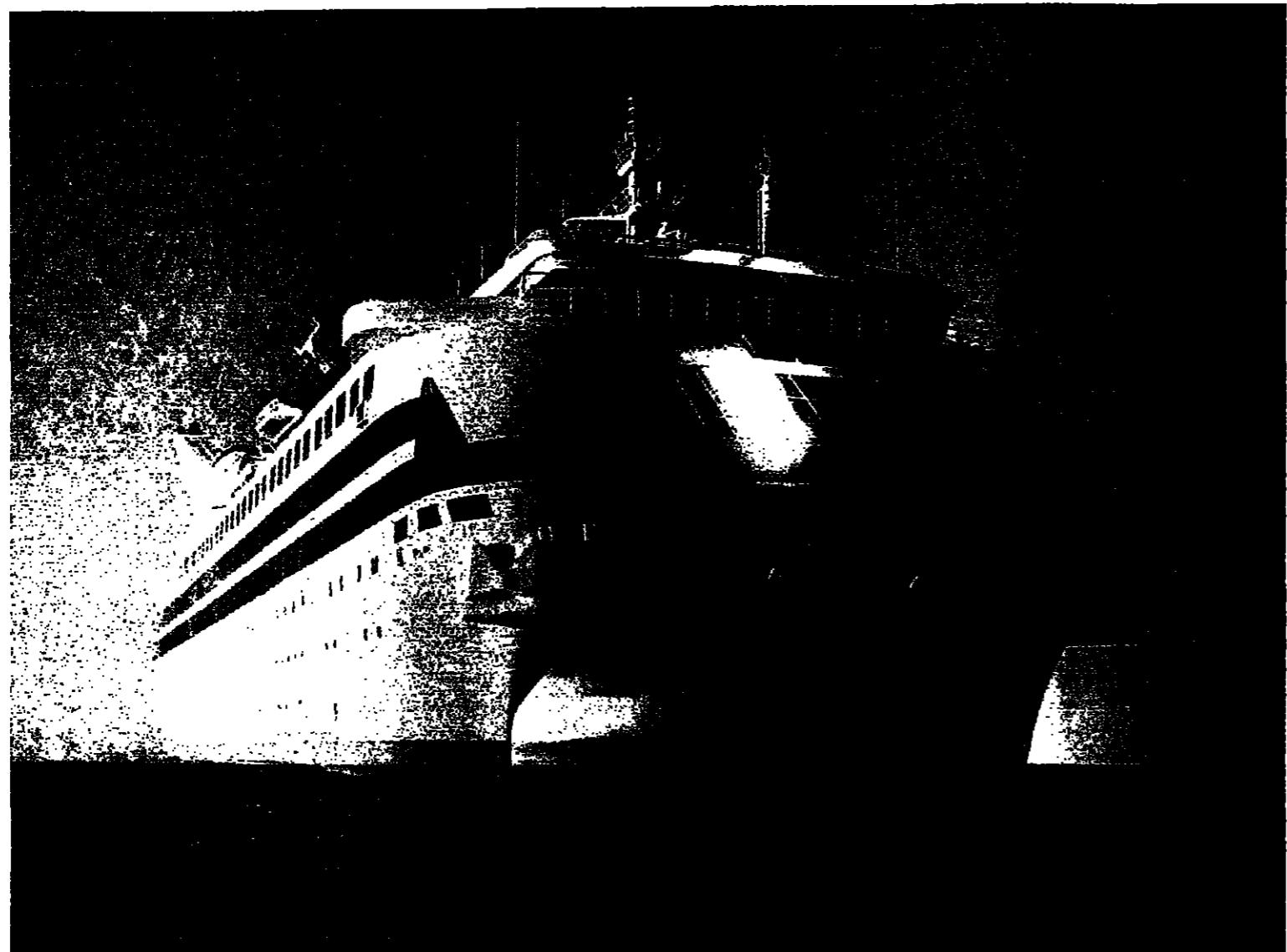
Luxembourg: European Court of Justice places massive order for Europa PCs.



New York: Saks Fifth Avenue and Siemens Nixdorf make shopping a greater pleasure.

Saks Fifth Avenue is now the fifth company among America's top 10 retailers to become a Siemens Nixdorf customer. Multi-functional POS 2000/10 point of sale terminals and Targon UNIX® minicomputers from Siemens Nixdorf mean that America's famous fashion house will provide even greater shopping pleasure for its customers. The Info-Store 2000 solution is being installed in all 47 Saks stores as part of a major order. Info-Store 2000 serves customers with new ideas for itemised bills, broken down by credit card type, and direct ordering of out-of-stock items from store to store. And Saks can use Info-Store 2000 customer data to focus its promotion and sales activities, because Info-Store 2000 tracks individual buying trends and interests.

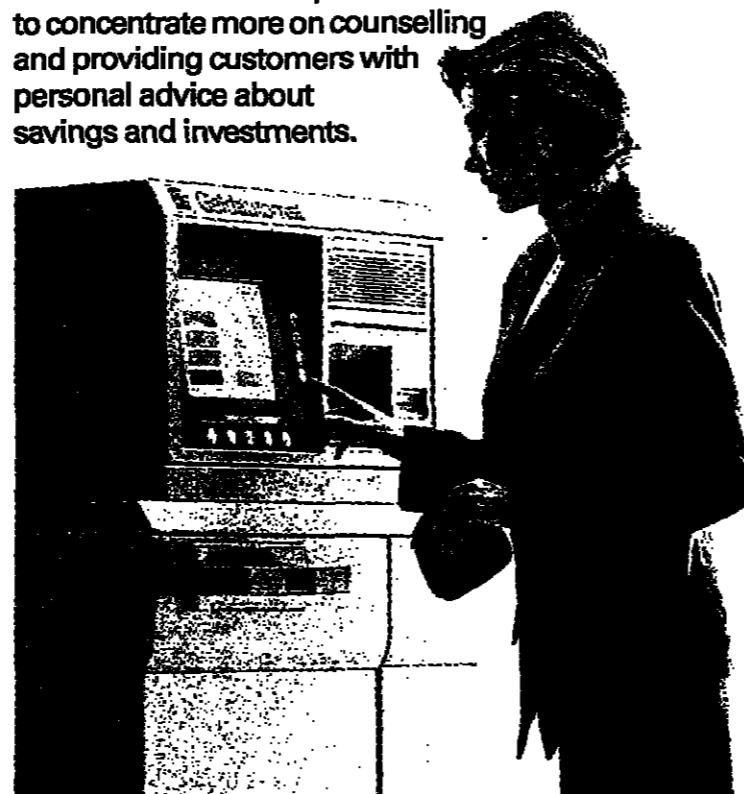




Leipzig: Advanced Siemens Nixdorf computer technology for 1400 East German savings bank branches.

The business revival in the five new federal German states is backed by Siemens Nixdorf, which is installing DM 150 million worth of advanced computer systems in 1400 East German savings bank branches. Within a year, they will have the technical capability that is already standard in leading banks in Germany and abroad: branch systems, customer service centres for 24-hour cash dispensing, automatic safes and systems to process payment transactions. Information technology from Siemens Nixdorf

will improve customer service and benefit bank staff. They will be able to concentrate more on counselling and providing customers with personal advice about savings and investments.



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Tokyo: One of Japan's largest insurance companies leaves nothing to chance, with high-tech printers from Siemens Nixdorf.

World premier for a new generation of advanced printers from Siemens Nixdorf: the Japanese Nippon Fire and Marine Insurance is the first company to benefit from the new 2140-4 LED high-performance print-

er, providing 192 top quality A4 pages a minute. A further feature is that the new 2140-4 reproduces Kanji characters as clearly as Roman letters. Nippon Insurance, one of Japan's largest insurance businesses, can rest assured about

handling the daily flood of paper. Its LED printers produce, trouble-free, 1.7 million pages of documents every month for vehicle and domestic insurance policy holders.

Minneapolis/Helsinki: The world's most modern luxury liner welcomes aboard Siemens Nixdorf

The world's first SWATH (small water-plane area twin hull) luxury liner sets new standards in cruising. Operated by the US-based Radisson Hotel group and Finland's Diamond Cruise Inc, the ship's revolutionary construction allows her to glide smoothly over the ocean. And the luxurious communication systems installed in the SSC Radisson Diamond are just as remarkable. Fidelio Cruise is the management

system that integrates all PCs, servers, POS terminals and telephone communication systems on board. Satellite-linked direct-dial telephones in every cabin are as much a part of the 5-star system from Siemens Nixdorf as cashless payment transactions. Passengers' orders in restaurants, bars, shops or cabins are automatically booked into their accounts and settled when they finally disembark.

London: Great Britain's most successful electrical goods retailer orders Europe's most successful UNIX multi-terminal system.

With more than 800 stores and weekly sales of over £10 million, the Dixons Stores Group is the most successful electrical goods retail company in Great Britain. To reinforce its competitive advantage in the long-term, Dixons has ordered the PCD-4T/25, which runs under SCO UNIX operating system, from Siemens Nixdorf, the most successful European UNIX supplier. Powerful features, such as massive memory capacity, multi-terminal operation and advanced networking capability, make Siemens Nixdorf's PCD systems the most efficient basis for the new company-wide UNIX network at Dixons. The PCD systems, which will be installed in over 800 Dixons and Currys branches, will provide support for outstanding customer service. At the touch of a button, sales personnel can select precisely the right product to satisfy the customer's needs in terms of price and specifications from a range of over 6000 articles.



Brussels
Siemens
un better

Milan:
for business
frontiers,
Siemens



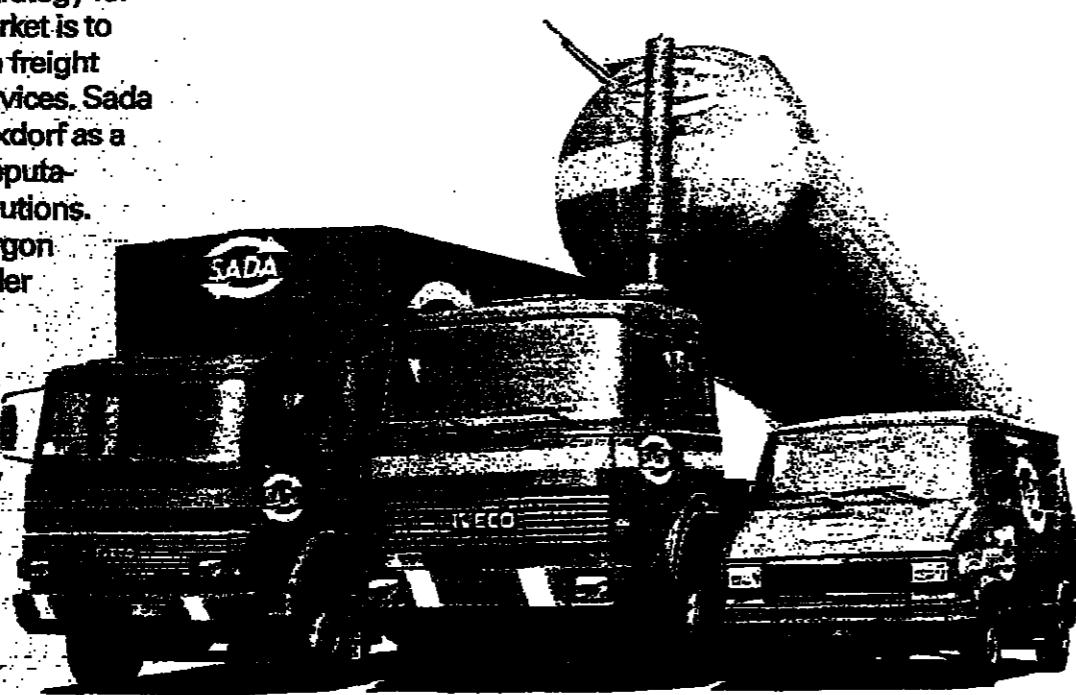
Brussels: IT fuel from Siemens Nixdorf helps FINA run better.

FINA Europe – subsidiary of Petrofina, Belgium's largest petroleum company – is working with Siemens Nixdorf on a trend-setting concept in forecourt retailing. Motorists visiting FINA stations in Europe will soon see the difference between a conventional filling station and the service station of tomorrow. More than 180 UK FINA sites have already been equipped with Namos, the new Siemens Nixdorf integrated petrol forecourt solution. Siemens Nixdorf POS 2000/10 point of sale

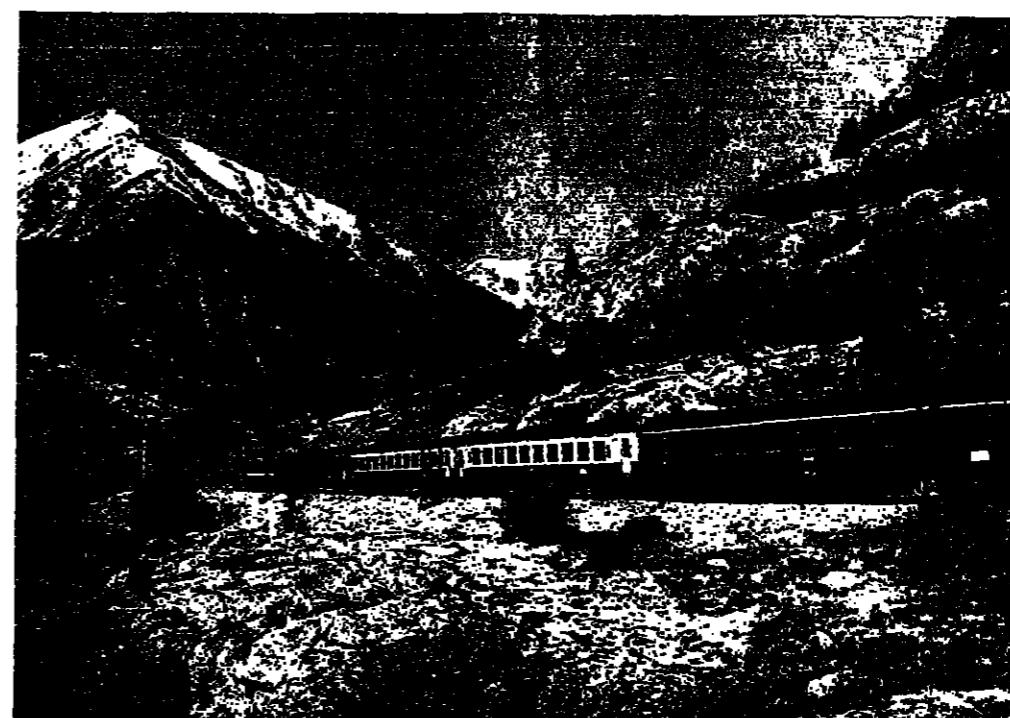
terminals in shops, linked to PCD 386 personal computers running Namos software in the back-office, provide complete station management. The system integrates all activities, from fuel sales to shop purchases and data transmission to head office. The solution improves stock management and will allow FINA customers to use all modern forms of payment to settle their bills. With Namos from Siemens Nixdorf, FINA has the organisational fuel to provide a decisive competitive advantage.

Milan: For business that knows no frontiers, Sada drives ahead with Siemens Nixdorf open systems.

At Sada Transport Internazionale, new IT concepts are on the move. The Italian company's strategy for the single European market is to provide everything from freight transport to logistics services. Sada has chosen Siemens Nixdorf as a system partner with a reputation for trend-setting solutions. Six Siemens Nixdorf Targon computers, running under the UNIX operating system, handle cost calculations and invoicing, stock control, deliveries and COD consignments, loading logistics and accounting. They also turn new services, such as just-in-time transport planning, into profitable extra business for Sada.



Paris: Siemens Nixdorf is the driving force behind French Railways.



SNCF, the French national railway company, is on track with Siemens Nixdorf for a new organisational IT strategy. Siemens Nixdorf is providing 410 minicomputer systems running a wide range of administrative applications. Siemens Nixdorf has developed special software for SNCF. From payroll, accounting and site security across the SNCF network, through to improving track use efficiency, Siemens Nixdorf is the IT driving force for SNCF.



Madrid: New computer power for Europe's largest private power supplier.

Spain's Iberdrola – Europe's largest private energy supplier has ordered new sources of power from Siemens Nixdorf. High-performance H120 and H90 computers from the BS 2000 family have a total disk capacity of more than 100 Gigabytes. They are linked to 1200 terminals

handling 4.5 million data transactions a day. Siemens Nixdorf systems manage one of the world's largest databases (with over 80 million datasets) and handle complex applications from bookkeeping to cartography in administration, operations and technical calculation.



Bangkok: Largest computer order in Thailand's history goes to Siemens Nixdorf.

Thailand's Bank for Agriculture & Agricultural Cooperatives (BAAC) has invested in equipment that is already paying off for financial institutions all over the world: banking systems from Siemens Nixdorf. The order, worth DM 60 million, is

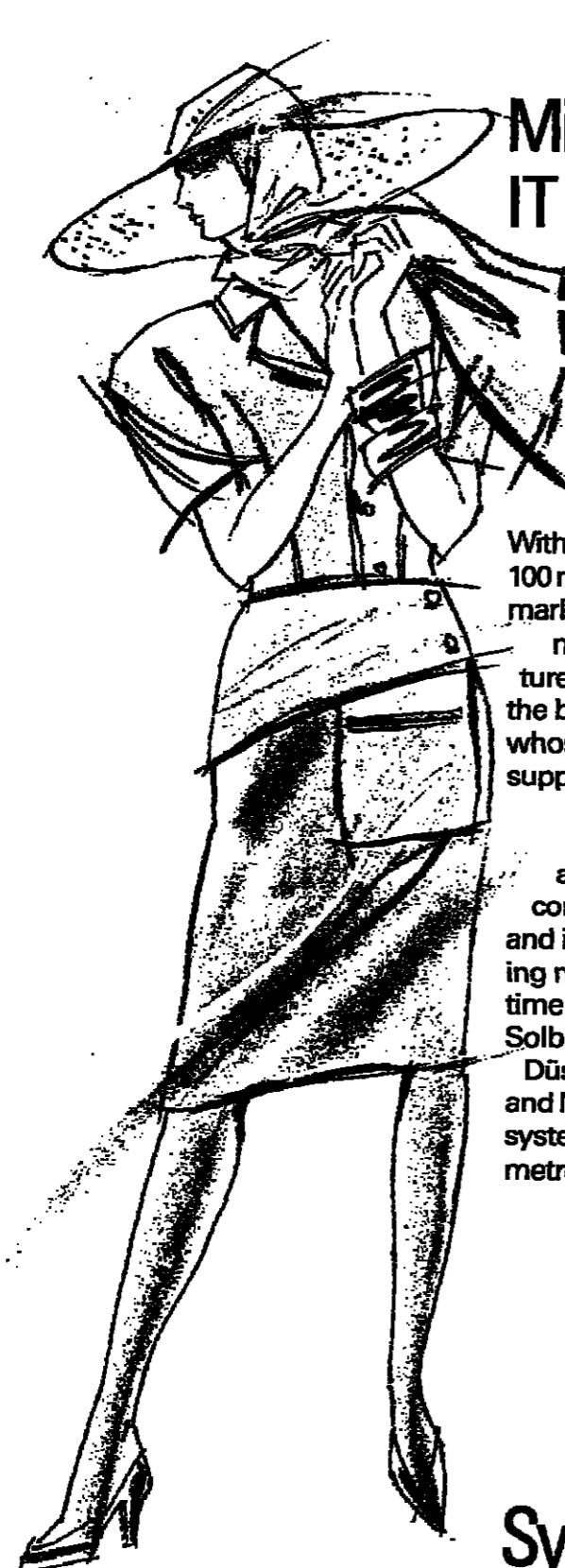
Thailand's largest computer project to date. The state-owned bank is introducing advanced technology into 507 branches, with UNIX servers, PCs and printers from Siemens Nixdorf to be installed nationwide in the next five years. The decisive factors in BAAC's

decision were Siemens Nixdorf's expertise and its extensive service network. With more than 20 service centres in Thailand, Siemens Nixdorf's subsidiary is always close to the customer.

BS 2000

Milan: Made-to-measure IT solutions to suit an Italian trendsetter in fabrics.

Fine linen and the best cotton fabrics from Solbiati Sasil: the materials that the dreams of international fashion designers are made of. With sales of more than DM 100 million and an enormous export market, the company is one of Italy's most successful fabric manufacturers. Solbiati's quality now has the backing of Siemens Nixdorf, whose Quattro and 8890 computers supply the raw material for total production planning: order processing, warehouse management, purchasing, quality control, statistics, time schedules and individual data for each weaving machine. Using complex real-time information, the terminals in Solbiati's showrooms in Munich, Düsseldorf, Milan, Florence, Vicenza and New York work as a just-in-time system, for more than 5 million metres of fabric every year.



Synergy at work

Zurich: Swiss private bank becomes BS 2000 customer No. 5000

In the European financial centre of Zurich, Rüd, Blass & Cie AG is a top banker in the brokering, securities trading, investment counselling and asset management business. To improve response times and efficiency in its specialised business, the bank opted for the 7500 mainframe system from Siemens Nixdorf—and became the 5000th BS2000 user, worldwide. When the bank moves into Zurich's new stock exchange building next year, it will have an H60 mainframe computer, a C40 back-up system and a complete cable network that will provide all terminals with state-of-the-art communication services. "Software and quality of the hardware are decisive for the efficiency of our company" are reasons given by

Executive Director Dr Rudolf W Frey in explaining their choice of Siemens Nixdorf.

Stockholm: For SAS, the customer has control.

How Siemens Nixdorf turns computers into marketing tools for its customers can be seen right away at airports in Gothenburg, Oslo, Stockholm and Copenhagen, where the Scandinavian airline SAS is moving towards self-service, with Siemens Nixdorf. The starting point: Siemens Nixdorf's Customer Service Centres (CSC) at the check-in. They're as easy to operate as a cash-

point machine. SAS passengers don't have to queue: they can check themselves in at a CSC terminal, and have their boarding card printed out in seconds. Rapid, self-service check-in is particularly suited to frequent travellers and business passengers. Within three years, SAS will extend this unique self-service concept throughout Europe, working closely with Siemens Nixdorf.

For further information, please contact: Siemens Nixdorf Informationssysteme AG, UK 41, Postfach 830951, 8000 Munich 83, Germany.

Secrets of marketing success

How do small businesses market themselves successfully?

Researchers in the north-east of England have been studying local fast-growth businesses to see what makes them different from less successful rivals. A study of 30 companies – each about 10 years old and employing more than 100 people – revealed the following success factors:

- Marketing expertise was available from executive board members or non-executives.

- Marketing was regarded as fundamental to the business's operations. Less successful firms viewed it as "best left to the marketing people".

- Market and customer information was gathered rapidly but "selectively", and drawn upon in taking decisions. Less successful firms gathered similar amounts of information but did not make use of it.

- Top management made itself available to customers.

- Some gave customers' office, car phone and home numbers.

- Quality of product or service and customer care were given high priority. British quality assurance standard BS 5750 had become the norm.

- A willingness to take on their customers' problems as their own. In some cases companies actively sought out problems facing their customers and devised solutions.

- A strong corporate identity and internal corporate culture. Overall in the company culture bearing the corporate logo, letterheads and the colour of office furnishings all demonstrated a corporate unity and the "feel" of success.

- Close partnership with suppliers and distributors. One company fitted phones in its distributor's lorries to keep customers informed about deliveries and delays.

- Key management travelled extensively to stay in touch with customers.

- They concentrated on developing markets and fulfilling market demand before developing new products.

Action Research into Market Development in the Independent Growth Firm. By Dinh B. Nguyen, Durham University Business School and David Hall, David Hall Partnership.

Charles Batchelor

Few aspects of the relationship between the banks and their smaller business customers generate more emotion than the issue of personal guarantees.

Deciding to trade as a limited company offers no protection because bank managers routinely require directors to sign personal guarantees anyway. Nor is this just a question for the smallest of firms: the directors of businesses with turnover of up to £1m have been asked for personal security.

A recent suggestion from the Institute of Advanced Legal Studies was for the family home to be excluded from personal assets liable to be forfeited.

The bankers argue that many young businesses may have few assets – sometimes just £2 of paid-up capital – and the only prudent way to cover the risk on their loan is to demand a personal guarantee, backed by a charge on the owner's house. It is not uncommon for unscrupulous business owners to shut down one business and, protected from their creditors by limited liability, start up again under another name.

Worries like these explain why nearly 26 per cent of small business owners provided personal guarantees compared with just 24 per cent who provided business collateral, according to a survey by the Forum of Private Business, a lobby group.

Taking up personal guarantees also acts as an additional motivation, the banks believe. "Most small businesses are entirely dependent on one or two individuals," says Andy Hunter, deputy head of small business services at National Westminster Bank. "Without personal guarantees they could walk away when the going gets tough."

But small business owners reject this argument and say that the fear of losing your home as well as your business puts an intolerable strain on the individual. "We find it insulting that banks should demand personal guarantees to demonstrate commitment," says Stan Mendham, chief executive of the forum.

"When a bank takes security it stops worrying about you and feels less need to provide advice," says Richard Parkinson, managing director of The Bank Relationship Consultancy.

Small business owners claim they are frequently brow-beaten into providing personal

additional security, a second charge on my home, which I refused to give. But the pressure increased and the manager argued that my attitude was incomprehensible. Surely I was prepared to back my own company? Under this pressure I succumbed and signed.

Businessman, now unemployed

“

I don't begrudge people their Porsche or their cruiser but when times get hard they must be prepared to put assets back into the business. People accumulate personal assets by drawing down funds that might have better been left in the business. We are just following the drawings.

Senior banker

“

difficult persuading the bank manager to release them from it later. Insist that the guarantee is subject to regular review or tie it to performance criteria so that the guarantee expires when the business generates sufficient profits and assets of its own.

• If a guarantee has been lifted, make sure this fact is recorded at Companies House or at the Land Registry, advises David Burton of The Centre for Consultancy (Surrey). It is not the bank's job to set these records straight and the business may have problems raising loans in future if expired charges are still on the record.

- Make sure that the earnings on any securities or cash deposited with the bank to support a personal guarantee are credited to the customer's account.

- Take professional advice. The bank's contract documents can be all-embracing and the pressure to sign personal guarantees can be continuous – in regular review meetings and even at social occasions. Do not sign on the spur of the moment and weigh the cost of taking professional advice against the possible loss of personal assets if things go wrong.

- Finally. Do not be afraid to negotiate. The bank may tell you that its method of valuing businesses and personal assets has to be applied but the customer does not have to accept this. It may tell you that the wording of its legal contracts cannot be changed but the customer should negotiate all the same.

All of the banks which have produced codes of conduct for dealing with business customers – Midland, Lloyds, National, Barclays, Bank of Scotland and TSB – refer to the issue of collateral and personal guarantees. But they have not won high ratings from the Forum of Private Business, which has attempted to assess the banks' codes. With the exception of the Bank of Scotland, which was rated 50 per cent for its policy on security, all were rated just 33 per cent.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0165 534467, The Bank Relationship Consultancy Tel. 071 600 2367, The Centre for Consultancy (Surrey) Tel. 083 89888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantee since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

- Place all the time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to negotiate a limit.

The trust, which helps young people into business, distributed £1.5m in loans and £2.5m in grants in the year

ended June 1991. It helped 3,189 people to start in business, an increase of 16 per cent on the year before.

Thirty per cent of those helped were women. Nine per cent were from ethnic minorities, a figure which rose to 30 per cent in London. Despite the recession two thirds of businesses helped were still trading after three years.

PYBT Tel. 071 925 2900.

From Russia for know-how

Management training for small and medium sized businesses in St Petersburg is to be provided by Manchester Business School over the next 12 months.

The £700,000 programme, financed jointly by the UK government's Know-How Fund and the City of St Petersburg, will bring 120 owners and managers to Manchester during 1992. The courses will include a period of project work with UK companies.

Contact Peter Shepherd, Business Development Centre, Tel. 061 275 6544.

Entrepreneurs in Europe

Twenty-five entrepreneurs with Europe-wide ambitions are offered a subsidised place on a business development course under Euroleaders, a competitive scheme launched with European Community backing.

The scheme will offer ambitious entrepreneurs the chance to take part in a course which looks at the challenges of operating in the single European market. The first programme will start in March 1992. The entrepreneurs must have innovative businesses with good growth potential throughout Europe.

Participants will be offered 16 days of coaching by consultants and tutors from European business schools including INSEAD, BOCconi and IESE.

The course will be divided into two sessions with a gap of three months to allow for work on a business plan.

Candidates must have the support of a European Business and Innovation Centre (BIC), or a venture or "seed capital" company.

Contact Euroleaders Secretariat, EBN, 205 Rue Belliard, Box 3B, 1040 Brussels. Tel. 322 231 0747.

MANAGEMENT: The Growing Business

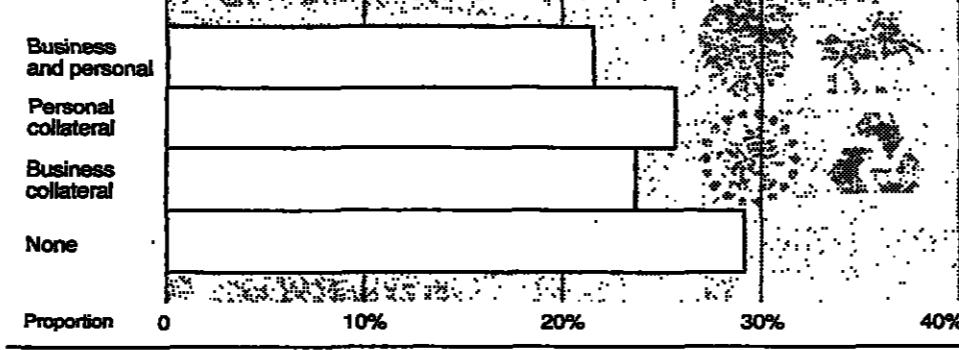
The bank needed additional security, a second charge on my home, which I refused to give. But the pressure increased and the manager argued that my attitude was incomprehensible. Surely I was prepared to back my own company? Under this pressure I succumbed and signed.

Businessman, now unemployed

“

Charles Batchelor reports on personal guarantees

Form of collateral or security required by banks



guarantees when they are desperate for funds. The Hertfordshire businessman quoted above recalls his bank manager asked for an unlimited guarantee saying: "It is only a formality." But the business's income dried up and the businessman was forced to put his business into liquidation. There followed a two-year battle, eventually successful, to resist pressure to call in the personal guarantee.

For their part, the bankers have developed a weary caution to their customers' complaints that they were cajoled into giving guarantees. "It is only a sensitive issue when we call the guarantee in," says Stuart White, manager of the enterprise unit of Midland Bank.

White, and other bankers, insist they do not "rush in with all guns blazing" when it comes to calling guarantees. The banks are sensitive to the bad publicity which would

result from putting families out on the street. They will therefore attempt to recoup their losses by selling business assets, personal insurance policies and share securities before calling in their charge on the business owner's home.

What they hope is that the owner will realise the extent of his problems and sell up, perhaps moving to a smaller house. But what may appear to be sensible advice from the point of view of the bank manager can look like unwarranted pressure in the eyes of the unsuccessful businessman or woman.

Personal guarantees are probably more likely to be asked for than in the past in the present tough economic climate. But before providing guarantees, would-be borrowers should:

- Do all they can reduce the likelihood of the bank manager asking for guarantees by providing as much information as possible on the state of their business.

- Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantee since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

- Place all the time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to negotiate a limit.

The trust, which helps young people into business, distributed £1.5m in loans and £2.5m in grants in the year

BUSINESS OPPORTUNITIES

READERS ARE ADVISED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS



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For further information please contact the Joint Administrative Receiver, Stephen James, KPMG Peat Marwick, PO Box 730, 20 Farringdon Street, London EC4A 4PP. Tel: 071-236 8000. Fax: 071-248 1790.

DRILLFACT LTD.
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■ Annual turnover circa £1.0m.
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For further information please contact the Joint Administrative Receiver, Rodger Taylor, KPMG Peat Marwick, The Old Swan Precinct, 1 Balm Green, Sheffield S1 3AF. Tel: 0742 766789. Fax: 0742 766213.

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◆ Turnover to end of 1991 approx £2.8m.
◆ Substantial current order book.
◆ Leasehold factory in East Anglia, very economical rent.
For further details please contact the Administrative Receiver, Raymond Hocking FCCA or his staff at the company's premises in Dereham on 0362 692121, quoting reference 13/S/L.

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Touche Ross

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(In Administratiive Receivership)

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■ Turnover approx £4.5 million p.a.
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■ Origination: Scitex Electronic Page Composer and Hell DC 350 Scanner.
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■ Finishing: 2 MBO folders, Riccar calendar binder, 3 programmatic guillotines.
For further information, please contact the Joint Administrative Receiver, J. B. Atkinson or B. C. Cattan at the address below.
Newstar House, 11 Newhall Street, Birmingham B3 3NY.
Tel: 021 631 2388. Fax: 021 236 1513.
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Principal features include:
■ The complex is situated near Prestatyn, North Wales, close to the A55 coast road.
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■ Hotel and Leisure Complex
■ The hotel has 12 bedrooms and other facilities including bar, bistro, restaurant, swimming pool, fully equipped gymnasium and other leisure facilities.
■ The site has the potential for 49 lodges with 12 complete to final fixing stage.
■ The lodges are built to RCI standards.
■ The hotel and bars and other facilities opened in January 1991 with the exception of the gymnasium which opened in May 1991.
For further information contact the Joint Administrative Receiver, Andrew Thompson, KPMG Peat Marwick, Richmond House, 1 Rumford Place, Liverpool, L3 9QY. Tel: 051-236 5052. Fax: 051-236 1882.

KPMG Corporate Recovery

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For further information please contact Richard A Smart of Cork Gully, Churchill House, Churchill Way, Cardiff, CF1 4XQ
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ICork Gully

BUSINESSES FOR SALE

Manufacturers and suppliers of commercial catering and refrigeration equipment

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In Receivership

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Jackson Catering Equipment

Oliver Toms

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For further information contact Box No H945 Financial Times, One Southwark Bridge, London SE1 9HL.

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The business, based in Great Barr, Birmingham, comprises the electroplating of bright chrome, brass plating, nickel and gold onto plastic injection mouldings. The company's principal customers are in the automotive and domestic appliance markets.

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KPMG Corporate Recovery

BUSINESSES FOR SALE

LEISURE GROUP

Themes International plc

The Joint Administrative Receivers offer for sale the business and assets of these three businesses, which form part of this leisure group.

FOR FURTHER INFORMATION AND SALES PARTICULARS FOR EACH BUSINESS CONTACT:

Michael Moore of Cork Gully, Albion Court, 5 Albion Place, Leeds LS1 6J. Telephone: 0532 457332. Fax: 0532 434567.

Please quote reference "Themes".

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American Themed Licensed Restaurants

What's Cooking Limited

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T/A Bygone Times

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Cork Gully

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TECHNOLOGY

Getting to market on time

Concurrent engineering? Never heard of it, say 66 per cent of senior managers in UK manufacturing about a system that slashes product development times through teamwork and modern computer-aided design and manufacturing technology.

That is one finding of the 1992 Manufacturing Attitudes Survey* sponsored by ComputerVision, the big Cad/Cam supplier, and released yesterday. The survey, conducted by Benchmark Research, polled 152 senior managers.

It confirms that UK manufacturers have made great strides in reducing costs and improving product quality but they still have plenty of catching up to do on reducing product development times.

The survey makes interesting reading in the aftermath of last week's initiative by the National Economic Development Council to spread the word about new manufacturing techniques throughout British industry.

When asked what the key manufacturing issues would be in the next five years, more than 95 per cent of respondents said cost-reduction and more than 80 per cent said quality. Just 60 per cent said reducing time-to-market.

Gareth Evans, ComputerVision managing director, said: "The success of many multinational companies demonstrates that reducing time-to-market has a colossal beneficial impact on costs and quality. Why don't UK organisations recognise this?"

Encouragingly, the survey found that 70 per cent of the sample had introduced multidisciplinary project teams - an essential element of the concurrent or simultaneous engineering approach.

And 44 per cent of these sites had included customers in the team work process. Of the 34 per cent who had heard of concurrent engineering, 72 per cent agreed that it offered a significant advantage over current methods of development.

Andrew Baxter

*1992 Manufacturing Attitudes Survey. ComputerVision, Arpent Court, Sir William Lyons Road, Coventry, CV5 plus VAT.

In KaDeWe, Berlin's largest department store, there is a coat for sale that looks both classically trench and stylishly Scandinavian. Its lining is beaverskin and the price tag is DM 3,750 (£1,300).

But while the inside of the coat is merely expensive, the outside is revolutionary. It glows like silk and feels like the bloom of a peach. The cloth is made of polyester microfibres, the filaments of which are finer than silk.

There are some in the textile industry who believe, or at least hope, that microfibre fabrics will eclipse Du Pont's Lycra as the hottest new material in popular clothing.

Lycra has graduated from women's hosiery to professional and fashion sportswear, as exemplified by cycling shorts. Now microfibres are following a similar route. Once limited to blends with wool and cotton, their combination of toughness and softness has put them into sportswear, rainwear, silk mixture blouses and even medical filters.

The tight weave possible with such fine filaments means that a fabric can be made waterproof without the need for a plastic coating. The spaces in the weave do not let rainwater seep in but they let water vapour out.

The principle is not new. Gore-Tex, a fabric invented in the US and popular in outdoor clothing, also has microscopic holes that perform the same role. But Gore-Tex holes are made in a plastic film, rather than the weave. With microfibres, the need for such a coating is eliminated.

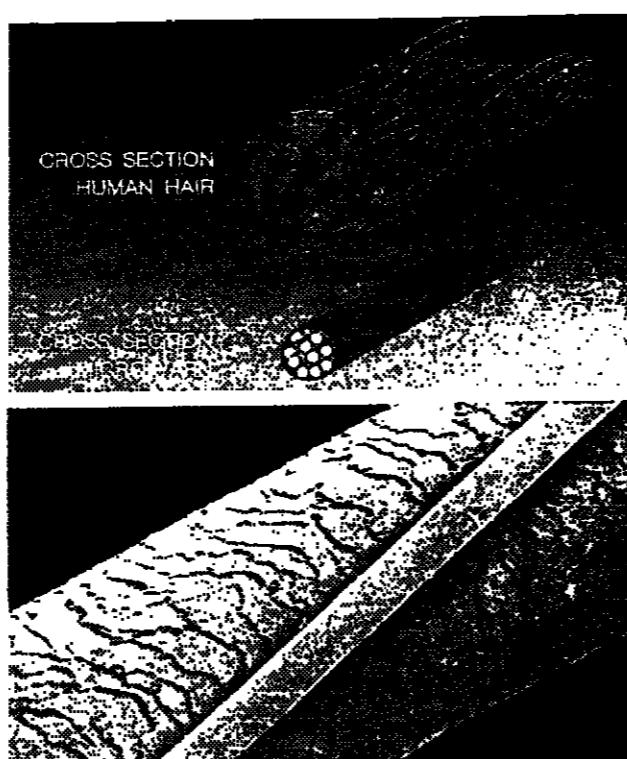
For more advanced fabrics, a chemical coating can be used which makes it possible for the material to pick up water from the skin and draw it away from the body to the outside of the cloth. "The results are theoretically seven times more porous than cotton and will dry three times as fast," says an executive at UK fibres maker Courtair.

There are more adventurous products yet. By combining highly twisted microfibres with conventional fibres of lower twist, delicate napped surfaces such as on the Scandinavian coat can be made. "Each fibre might have to be twisted hundreds of times," explains Mike Barrie of Yorkshire silk fabric specialist Lister.

But the costs are high and the search is on for short-cuts. "You can get a similar effect by mixing fibres that respond differently to heat," says Barrie.

Daniel Green describes how synthetic microfibres produce fabric that is stronger and finer than silk

Spinning a yarn to its limit



The fineness of a single filament of one of ICI's microfibres is less than 1/60 of that of a human hair

Other exotic possibilities are possible. In Japan, Toyobo makes a "powder touch" material and Kaneko a "moist touch" fabric. Both are intended for the fashion industry.

The origin of these high technology materials is humble. When nylon first hit the streets in the 1940s it was called artificial silk and priced accordingly.

It was quickly joined by polyester and production grew rapidly. Prices fell quickly as volumes rose. By 1975, polyesters accounted for around one third of the entire US textile market.

Such popularity bred contempt. By the late 1970s, nylon and polyester had become cheap to produce. Synthetic fibre clothes were considered

tacky and sweaty. Their only advantages were strength and an ability to withstand being thrust into a washing machine every week. In the 1980s, cotton and wool were, once again, the fabrics of choice - except in Japan.

There, demand for silk is traditionally higher than in western countries and demand has grown alongside the Japanese economy. The price of the raw material remained high and its supply, largely from China, unpredictable.

As a result Japanese textile companies redoubled their efforts to reproduce the feel of silk. Since the mid-1970s, Japan has led the world in making fibres as fine as silk.

Microfibres are usually less than one denier (the number of

grams that 9,000 metres of the filament weighs). What such fine fibres do in principle is to make a fabric feel soft. Microfibres have been blended into wool or cotton for a luxurious feel that is as strong as a more traditional natural/artificial fibre mix.

Fine fibres also make floppy fabrics. A silk garment drapes quite differently from one made of wool or cotton. Used on their own, microfibres can imitate silk better than any previous synthetic and still stand up to being machine washed. Experts can tell the difference between microfibres and silk, usually on sight and more easily by touch. But consumers seem to be prepared to pay high prices for fabric that feels luxurious, regardless of how it is produced.

"There are huge margins for clothes retailers," says Les Jacques at ICI's fibres division. The profits thus generated are what makes microfibre products so attractive to manufacturers and retailers.

Clothes, such as specialist sportswear, made from microfibres are marketed as luxury goods. Special materials, such as that in the Scandinavian coat, even more so.

The typical extra cost of a microfibre is 30 to 60 per cent above that of the normal gauge of filament. But by the time the clothes are on sale in a shop, even an expensive fibre represents only a small proportion of the selling price.

Microfibres appeal particularly to manufacturers in developed countries. They are capital intensive products. Third world suppliers, which have made huge inroads into developed country markets with natural fibre fabrics, cannot compete.

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different surface texture. Garments are not the only route for microfibres. At 0.1 denier, fabrics can be used in the medical world as biological filters. And there is the barely explored area of industrial filtration, where polyesters are particularly useful because they are relatively inert.

At the cutting edge, there are reports that Japanese laboratories have made a filament of 0.0003 denier. This would be a laboratory curiosity with no obvious applications.

The road to world domination for these products is far from smooth. Even for ordinary microfibres, there are production problems. Existing machine designs have to be scaled down to make finer fibre, so production is low.

There are risks that filaments will break during manufacture and hold up production.

Furthermore, the greater surface area of a large number of smaller filaments means that much more dye has to be used. "You will never get the same intensity of colour with microfibres," says Barrie.

The greater surface area can be useful, however. The high surface area of microfibres means they are already being used as cleaning cloths, especially for optical equipment and spectacles. Towing is another possibility.

The very promise of the fibres has led to a sharp growth in production capacity. In 1980, the Economist intelligence Unit listed 15 Japanese companies making microfibres. They included giants such as Mitsubishi and Asahi, as well as more traditional fibre makers such as Toray, Teijin and Kuraray.

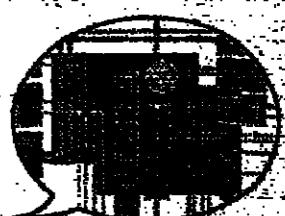
European companies have been slower to join in. While the Japanese started in the mid-1970s, the likes of Courtaulds started only five years ago. European manufacturers now include Hoechst of Germany, Montefibre of Italy, Akzo in the Netherlands and ICI.

The result is overcapacity. This has already hit the prices of the larger sizes of microfibres, at close to one denier. Hoechst acknowledges that there has been some price erosion and that last year was difficult.

Nevertheless, the desire to reduce fibre diameters will continue. The aim is to make artificial materials better than natural alternatives. The potential rewards of genuine innovation in this largely mature industry will continue to push manufacturers towards new products and applications.

Service to say 'Wow!' about

By Alan Cane



TECHNICALLY SPEAKING

The system adopted each repair was carried out in isolation, but when more than one repair was done at the same time, the number of hours billed often exceeded the time the car was physically present at the garage. Despite a clutch of unhappy customers.

And some kinds of service need make no use of IT at all. A motor vehicle dealer, for instance, the simple example of a motorist putting petrol into his or her car with a view to having a computerised electronic device determine that the car was safe and efficient.

The options included indicators to show the state of the car with the engine turned on, and ones to demonstrate the number of miles or kilometres of petrol in the tank. A technique for estimating the value of a service, called Service Value Assessment, which OTR is promoting, showed that a simple petrol cap reader would be welcomed far more than sophisticated displays.

This study also explains why "sustainable competitive advantage", a buzzword of the 1980s, proved false. Service involves exceeding customer expectations, which evolve over time. "Wow!" quickly becomes "ho-hum". So competing with service means continually moving on. Advantages have to be reinvented.

So do competitive methods. Service may be the touchstone for the next few years, just as quality was for the 1980s, but competition is a great leveller. The winners in the late 1980s will be those who know when to say "Wow!" next.

*How can Information Technology Help when Using Service to Compete? £250; OTR London (0171) 403 3374; OTR Brussels (02) 230 2570.

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SGC (HOLDINGS) LIMITED

Businesses and assets for sale

The Joint Administrative Receivers of SGC (Holdings) Limited, Special Gas Controls Limited, Fibre Systems Limited and Eurofusion Systems Limited (all in administrative receivership) offer for sale the businesses and assets of certain operating subsidiaries. The principal features include:

Special Gas Controls Ltd

- Optical fibre special projects
- Turnover £6 million per annum
- Operating assets and stocks with a book value of approximately £850,000
- Capitalised development assets with a book value of approximately £250,000
- Operating from premises at Newton, Cambridge

For further details please contact: Chris Hill, Ernst & Young, Compass House, 80 Newmarket Road, Cambridge CB5 8DZ. Telephone: (0223) 461200. Facsimile: (0223) 324609.

Fibre Systems Ltd

- Sub-contractor to other group companies
- 86 employees at 3.1.92
- Operating assets and stocks with a book value of approximately £2 million
- Operating from premises at Newton, Cambridge

For further details please contact: Chris Hill, Ernst & Young, Compass House, 80 Newmarket Road, Cambridge CB5 8DZ. Telephone: (0223) 461200. Facsimile: (0223) 324609.

Eurofusion Systems Ltd

- Specialists in the design, manufacture and installation of glass furnaces
- Turnover for 17 months ended 31st December 1991 c. £1.6 million
- Contract work in progress
- Equipment and fixtures

For further details please contact: Helen MacNaughton, Ernst & Young, Queen's House, Queen Street, Ipswich IP1 1SW. Telephone: (0473) 217491. Facsimile: (0473) 214484.

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(according to art. 725, par. 4 CO)

The debtor mentioned hereafter was granted a postponement of bankruptcy until February 28, 1992.

By analogy with the dispositions of art. 742 par. 2 CO, the creditors of the debtor and the persons entitled to a claim ARE INVITED TO PRESENT within the prescribed time their credits or claims to the Council of Trustees and to submit their supporting evidence (documents, extracts from books etc.), in original or certified copy. The sentence granting the postponement of bankruptcy puts an end to the interests of all credits not secured by pledge (art. 209 LP).

The debtors of the Company have to announce themselves within the time fixed for the presentation of credits and claims. If they fail to do so, they are exposed to the penalties provided for by the legal dispositions. The same rule applies to bonds-men, guarantors or joint and several debtors.

Persons holding assets of the debtor in the capacity of pledgers or in any other capacity are obliged to put them at the disposition of the Council of Trustees, within the time fixed for the presentation of credits and claims. If they fail to do so, they are exposed to the penalties provided for by the legal dispositions and shall lose their preferred rights in case of inexcusable omission, even the creditors who do not appear within the fixed time.

The powers of the debtor's Board of Directors being suspended, the Council of Trustees is not liable for obligations of the Company not approved by its signature.

DEBTOR SAUDI FINANCE CORPORATION SAUDIFIN SA, the objects of which are any and all financial operations, including all operations of purchase, sale, administration and credit, movable and real, as well as loans, credits, loans on merchandise, credits and pledges. Preceding headquarters 2, rue Thalberg in Geneva, actually 10, Cours de Rive in Geneva, c/o Marcotrade SA.

DATE OF THE SENTENCE: December 9, 1991

TRUSTEE: Roger-M. SIFFERT, chartered-accountant, c/o GEROFID SOCIETE FIDUCIAIRE S.A., 9 rue du Vieux-College, POB 789 - CH 1211 Geneva 3</

ARTS

Trapped by a formula

From Lingotto, William Packer takes American Art to task

With the millennium new in immediate prospect, an urge to look back across the several phases and developments of the 20th century is hardly perverse. *American Art 1930-1970*, sponsored by Fiat at Lingotto, the former factory complex of the southwings of Turin (until March 31), thus takes the century's middle 40 years, and a national school as its focus, as any in the up-to-date, international history of modern art. It is the second half of our century's most potent, mainly for the commercial and critical power it has commanded and influence it has enjoyed. Any exhibition that marks its transition from provincial and somewhat backward to the practical, more or less so for being well-chosen, installed and documented.

But whatever the fond hopes of scholars and curators, it does not follow that every such exhibition will necessarily be a celebration of its subject. The recent Pop Art show at the recent Kunst-Komplex was a useful if inadvertent beginning; and now here at Lingotto, with an even more sceptical scepticism, we again confront the critical edict made for late 20th-century American Art.

Ever since abstract expressionism burst on an astonished world shortly after the Second World War, these claims have been extraordinary, both in their critical extravagance and the reward they have brought. To come round to Philip



All the best paintings date from the 1930s and '40s: 'Blue Nude', 1947, by Milton Avery

at least some of their perpetrators. We may not accept that Jasper Johns, or de Kooning, for example, are quite the peers of Degas or Velasquez in terms of talent or achievement, but the market has been saying no less of them these many years. Such claims may still pass unchallenged, yet, the moment we pause to think before the work itself, they fall away.

The practical test is simple enough. Walk slowly through the Lingotto exhibition, following natural curiosity rather than the imposed duty, and note where one is drawn the longest. We find that the earlier species, smaller in themselves and accounting for no more than a quarter of the space overall, require time and close attention. In inverse proportion to the wider spaces beyond. They contain the works of the 1930s and 40s, principally figurative and competitive small in scale, conundrums made.

What do we find beyond?

Why the abstract expressionism of Still and Motherwell, the Pop Art of Rosenquist and Wesselman, the minimalism of André Stalla, Byman, Morden and Rauschenberg, the conceptualism of Kosuth and Rauschenberg, the neon tubes of Flavin and Sonnier, the twisted pipes of Serra, the celebrated funk of Rauschenberg and Johns. In short the sum of American gains after 1950. "It is incredible", says Attilio Codognato in his catalogue introduction, "how much our garbage can reveal about our lives."

Trapped by a formula, Guston

Paintstein at the very end of the show, and he no master of the nude figure, is to feel a real relief at something attempted, struggled with, something to look at. But it is with the long disengaged provincials, the realists and symbolists of the first period, Bert Bellon, Hoppe, Sheeler, Reginald Marsh and Isabel Bishop, that the real pleasure and interest of this exhibition lie.

It is not that the later developments are without critical interest and even beauty. The parallel currents of abstraction and figurative, in the 1940s especially, are fascinating to trace, as much in the early work of Rothko and Gorky as of Hopper and Marsh. What is both astonishing and unforgettable is the extraordinary critical totalitariansim by which suddenly, around 1950,

the new order was imposed, what had gone before deemed trivial and irrelevant to the great task and future that lay ahead.

The effects upon the world at large, that more or less swallowed this human whole, are another matter. Here the havoc wrought on American Art itself is enough. We have only to consider the later work of Guston and Mark Rothko, even de Kooning, shows alongside the earlier, to sense real desperation and despair.

Commercial interest was put before any complexity or inconsistency in the artist's imaginative development. Consistency and predictability were all, a mere matter of style, to be recognised and presented to the world at large.

Trapped by a formula, Guston

escaped into a vigorously cynical symbolism: de Kooning's fierce figurative expressionism simply drained away. And for the rest, was there ever anything serious to say of Rauschenberg? An inept painter ever to achieve an international reputation, or Cly福德 Still, or Barnett Newman, or Rauschenberg? By such heroes as these is that claim, sustained, that the American School is most significant of our time.

What is ultimately so depressing is not so much the over-valued claim, as the its acceptance by so many of the artists themselves. By 1950 they had developed that the most important features of this English Bach style were the music. On one level it is so distracting to watch modern performers' efforts to recapture the exquisite refinements of an unrecapturable era that you can hardly attend to the music. On another level it is so interesting to be given a visible image of the idioms that lost time that you are grateful to hear in the music. I find that I spend half the time fending off the incidental details of the performance before me and trying to perceive the ideal that the recording is aiming at.

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The conceptual artist would tell us what to think, would limit our experience of his work to what he would tell us. And he must forgive us if we yawn and turn away. American aesthetic correctness, as opposed to its sometime art, is to be resisted.

Acis and Galatea

QUEEN ELIZABETH HALL

There is perhaps no form harder to bring off in performance today than the baroque pastoral. Handel's score for *Acis and Galatea* is among his most exquisite achievements, but the plot does not have the force or tension that hold an audience through his *Xerxes*, *Julius Caesar* or *Semele*. Listening to Handel's idea of Arcadian nymphs and shepherds is glorious, but how do you make that idea watchable? One way, of course, is to stage it in an approximation of the style of Handel's day, which is what the English Bach Festival attempted on Sunday night.

But what a huge gap there is between theory and practice in reviving these baroque operas in period style. On one level it is so distracting to watch modern performers'

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The most important features

FINANCIAL TIMES

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Telephone: 071-873 3000 Telex: 822188 Fax: 071-407 5700

Tuesday January 14 1992

Italy heading for relegation

THE DRAFT treaty on Economic and Monetary Union (Emu) makes it quite likely that Europe will have a single currency by 1999; but its convergence criteria make it still more likely that a two-speed Europe will result.

Since only the economically chaste will be allowed to join Emu, life before Emu for those now ineligible will be decidedly austere. Italy, in particular, will not merely have to make a swift move to fiscal chastity, but will have to undergo a period of penance for past sins as well.

Yet there is little sign that Italy's politicians appreciate the sacrifices they will have to make if Italy is to meet the convergence criteria, every one of which it currently fails. The 1992 budget deal, for example, agreed before the statutory deadline for only the ninth time in the last 40 years, ensures that Italy will end 1992 even further away from meeting the fiscal convergence rules than at present.

The Emu treaty makes it possible to exclude any country with a national budget deficit that exceeds 3 per cent of gross domestic product, or an outstanding public debt that exceeds 60 per cent of GDP. But the proposed Italian budget implies a deficit of 10.5 per cent of GDP in 1992, while the primary deficit, excluding interest payments, which is set at 0.4 per cent of GDP in 1992, will raise the ratio of debt to GDP above its current 104 per cent. A primary surplus of 2.8 per cent of GDP is needed just to stabilise the debt ratio.

Over-optimistic

Even before it has been signed, and despite its evident inadequacy, the proposed budget already looks over-optimistic. It anticipates GDP growth of 2.3 per cent in 1992, for example, higher than the OECD's optimistic forecast of 2 per cent; it does not incorporate the higher cost of debt service imposed by the recent rise in interest rates, from 11.5 to 12 per cent; and it relies on further revenue from privatisation, if the politicians can agree on what to privatise, even though expected revenue from 1991 sales is only half in.

The election coming up this spring provides the politicians

with a ready excuse. The necessary reform of the bloated pension system and cuts in state subsidies to industry would be highly unpopular. In addition, a sufficiently large primary budget surplus might be highly deflationary for the Italian economy.

Political cost

Yet every year is likely to be an election year in Italy, and the political cost of incurring the voters' wrath now may be small against those created by relegation to the European second division. Even so, a serious attempt to reduce the budget deficit would probably require constitutional reform to strengthen the government.

The text agreed in Maastricht could, in principle, permit Italy to dodge the fiscal criteria. The treaty provision on deficits can be overruled if the excess is "exceptional and temporary" while the debt ceiling only applies if "the ratio is not sufficiently diminished... at a satisfactory pace".

To allow Italy to enter Emu in anything like its present fallen state would make a mockery of guidelines whose entirely proper aim is to reduce the risk that one country's fiscal misbehaviour would impose higher than necessary interest rates on all participants in Emu.

Industrial labour costs of DM395 an hour are the highest in the European Community. About 10 per cent of gross national product — almost DM5,000 a head — is spent yearly on health care, thus raising industry's ancillary labour costs. Environmental laws obliged the country's chemical industry to spend DM38m last year — 60 per cent more than any of their competitors — on cleaning up their act. Total public expenditure on education, rising 5 per cent annually, is about DM100m a year.

A German works 500 hours a year less than a Japanese, and he takes all his generous holiday allowances. As Chancellor Helmut Kohl said the other day, the Federal Republic is becoming the holiday republic.

Working times, moving steadily down to 35 hours a week across industry, are another bone of contention. Working lives are abbreviated by late starts after university. A typical graduate takes his first job at 22, and at present, retires at around 62. Mr Peter Stihl, president of the national chamber of trade and industry (DIHT) encapsulates widespread concerns: "I have little faith in a country where it is considered revolutionary for shops to be allowed to stay open after 6.30pm."

Pay is an over-riding worry, and topical in the light of the current strife in wages negotiations. "If we want to stay com-

pany. Full disclosure of top pay and fringe benefits should be legally required, as disclosure of service contracts already is. But disclosure will do little good if what is disclosed is seen as greedy or unjust. For example, where pay is related to performance, it should, as it does not always, move down after bad years as well as up after good.

This would protect non-executives from "having to defend the indefensible", as Pro Ned rather self-regardingly demands. And it would avoid the real economic penalties of pay awards which tend to raise shop-floor wage pressure when the economy can least afford it, quite apart from getting privatisation, not to mention capitalism itself, a bad name.

See-through pay

SELF-PROMOTION is usually a suspect activity, but nobody is likely to oppose the recommendation from Pro Ned that top pay in all listed companies should be set by a named non-executive remuneration panel, although this body exists to promote the role of non-executive company directors. The practice is already widespread, but often falls short of the standards proposed in this report — a clear remit for the panel, and the publication of details and explanations of top pay well beyond the meagre requirements of British company law.

Transparency and demonstrable independence would help to defuse some of the public resentment which has recently flared up about top

THE SAGA of the trust ports has turned into one of the most bizarre in the short history of Britain's privatisation programme. What should have been a routine and uncontroversial sell-off has turned into an embarrassing debacle; and the government has only itself to blame.

The roots of the government's disarray lie in the ports' unusual status. Run by independent, self-governing local trusts set up under acts of parliament, they had no owner. This raised doubts about the government's right either to force their sale to the private sector or to take a share in the proceeds.

In legislating to overcome this problem, the government embarked on an unsatisfactory fudge at every juncture. Privatisation was to be voluntary, the government said; but it was to be compulsory for the 15 biggest ports. The trustees themselves were to choose how their ports were to be sold and to whom, but only subject to the government's approval. Management-employee buy-outs were deemed to be desirable, but only up to an ill-defined point. The proceeds of the sales were to go to the ports, but since that would mean anyone buying a port would get all their money back, the government decided to take 50 cent for itself.

With the privatisation of the first trust port to come forward — Tees & Hartlepool — the chickens have come home to

roost. The trustees' decision to award the port neither to the highest bidder nor the buy-out team has brought confusion, anger, and the threat of a judicial review from one of the losing bidders. The response of Mr Malcolm Rifkind, the transport secretary, has been to say that he is "minded" to accept the trustees' decision; meanwhile other ports have imposed an information black-out on the bidding procedure in an attempt to prevent similar embarrassments.

This is no way to privatise the ports. However well-intentioned the government's motives in seeking to involve local interests in the sales, the trustees have no experience in such matters and could conceivably be presented with conflicts of interest because of their local connections. The insertion of this unnecessary layer into the decision-making process has simply served to obfuscate it.

If the privatisation of the trust ports is to command public support, it must not only be fair, but be seen to be fair. Mr Rifkind should insist on a public auction of the trust ports, with the Department of Transport acting as referee. Any requirements as to employee ownership of the future development of the port could be made preconditions of the bid.

Better a U-turn in favour of fair play now than more uneasily farcical such as the one over Tees & Hartlepool.

In a land where people are reputed to have the best, longest and most expensive education in Europe, it is not unreasonable to expect them to be able to tell the time. But the Germans are having problems. There are those who say it's five to midnight in mid-winter, and unless someone does something soon, the country's economy will turn into a pumpkin. Then there are those who claim it's midday in mid-summer... and it looks as though it will turn out fine again tomorrow.

Over-dosing on education, it seems, can be a dangerous thing. So too, according to the doomsayers, can excessive health care, too much unspoilt countryside, early retirement, too many holidays and too much pay for too little work.

This is a theme that has been taken up lately almost with one voice by German industrialists. They argue, at length, loudly and persistently, that *Standort Deutschland* — Europe's prime industrial base — has lost its charm and risks losing its key role in manufacturing. Not only do foreign investors shun the place, but now German industry is moving away to escape the unwelcome consequences of the economic miracle.

The figures prove it, they claim. In 1990 German companies invested DM30bn (£10.50bn) overseas, while foreigners invested only DM3bn in Germany.

Outsiders readily cite a host of disincentives to investing in Germany. A report last year from the Japanese External Trade Organisation (Jetro) blamed high taxation, high pay, low flexibility in the workforce and over-generous social security as the main reasons against investment. It echoed precisely the complaints turned up in a poll a year earlier among members of the US Chamber of Commerce in Germany.

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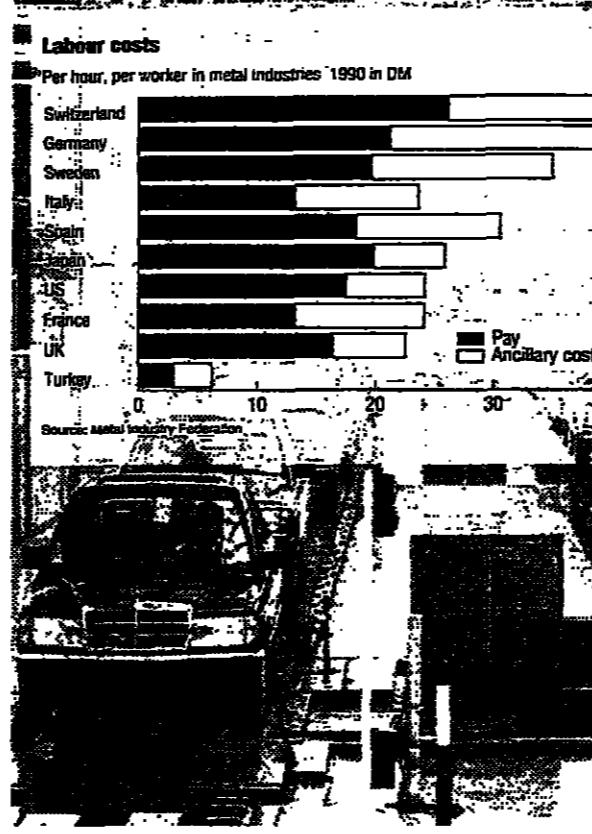
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Christopher Parkes asks whether industry is moving out of Germany

Not so miraculous



petitive with our products," said Mr Marcus Sierich, chairman of auto component maker Robert Bosch. "we must work in low-pay countries where wages are up to 90 per cent lower than in Germany."

Recent moves by top German companies, it is said, underline the problem:

• Mr Edzard Reuter, head of Daimler-Benz, declared recently there were some products the company could no longer afford to make in Germany. "Making a diesel engine in our works at Untertürkheim costs half as much again as the same engine made in South Korea," Mr. Reuter said, stressing industry's complaints about high wages and ancillary social security and other costs, which amount to 46 per cent of the total labour bill. The Mercedes-Benz car subsidiary is reported to be considering building its first full-scale overseas car production works in Mexico.

• Bosch has shifted its manufacture of car loudspeakers to Mexico and Malaysia, shedding 1,500 German jobs.

• Siemens is exporting car wiring systems manufacture to Czechoslovakia and Turkey — along with an unspecified number of jobs.

• BASF is moving fertiliser production from the Rhine to Antwerp, and last year spent only half of its DM5bn investment budget at home. According to Mr Wolfgang Jentsch, a

senior member of the BASF board, for Ludwigshafen, one of the group's long-standing manufacturing bases, "it is already five past midnight".

The ticking-clock argument

has been going on and off in Germany since the early 1980s, when Eurosclerosis was a fashionable economic disease.

But it is no more important than the other issues being raised by industry, many of which were being addressed and dealt with long before the current debate began. Basic changes in health provisions, introduced in 1989, drove down government spending on health by 9.5 per cent in their first year. Wide ranging corporate tax reforms, although the first stage is stuck in the federal legislature's fraught approvals process, are on their way through the headlines.

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The Koreans are coming," warned the cover story of *Business Week* in December 1985, predicting the imminent arrival of a wave of Korean exports to western markets.

Come they did. The next three years saw one of the most dynamic export drives since 1945. Overseas sales of Korean goods, from cars to computers, doubled from \$20 billion in 1985 to \$40.7 billion in 1988. The world was faced for a second Japan.

But the second Japan did not arrive. Instead, in the new decade there was a sharp slowdown in export growth and a fall in exports to Japan and the US, Korea's most important markets. Last year, this trend continued. Exports to the US fell by about 7 per cent, exports to Japan struggled to match levels achieved in 1990.

So was Korea's assault on western markets just a flash in the pan? Or is its export machine merely pausing for breath, rebuilding its competitiveness before another surge of dynamic export growth?

Both counts the answer is likely to be no. The expansion of the 1980s is unlikely to be repeated. Competition from lower-cost Asian rivals such as Malaysia, Thailand and China, combined with difficulties in upgrading the quality of what products, will constrain what was once the nerve of Asia's "dragon" economies.

However, at the same time, Korea's retreat in international markets may also be heading an end. The next few years should reverse the trend of declining competitiveness and lay the foundation for a more sustainable, if more modest, export performance.

The difficulties which have shifted the roar of the Korean export "dragon" are easily explained. The introduction of democracy in 1987 heralded an explosion in manufacturing wages and a wave of industrial unrest as long-repressed workers demanded their share of Korea's economic miracle.

Combined with a steady appreciation of the exchange rate, which climbed from Won 386 to the US dollar in 1987 to Won 586 to the dollar in 1989, the result was a sudden loss of price competitiveness.

"Any one of these factors on their own would have been difficult to absorb," says Mr Sub Sank-Mak, one of the top economic policy-makers in the ruling Democratic Liberal party. "What really hurt was that these shocks came together."

If the causes were easy to identify, so were the solutions.

Most important was the need

to increase productivity through investment in automation

and new capital equip-

Dragon looks for re-kindled fire

South Korea is seeking to regain its strength in export markets, writes John Riddings

ment and to improve the quality and sophistication of Korean export products. This would allow exporters to regain their price edge, keep a step ahead of new competitors from south-east Asia and to expand profit margins on their sales in overseas markets.

But these adjustments have proved difficult.

Part of the problem is that Korean industry has relatively little experience in product development and innovation. This is largely the result of the pattern of its industrialisation, which was achieved through the acquisition of foreign technology and which was started only after the end of the 1950-63 Korean war.

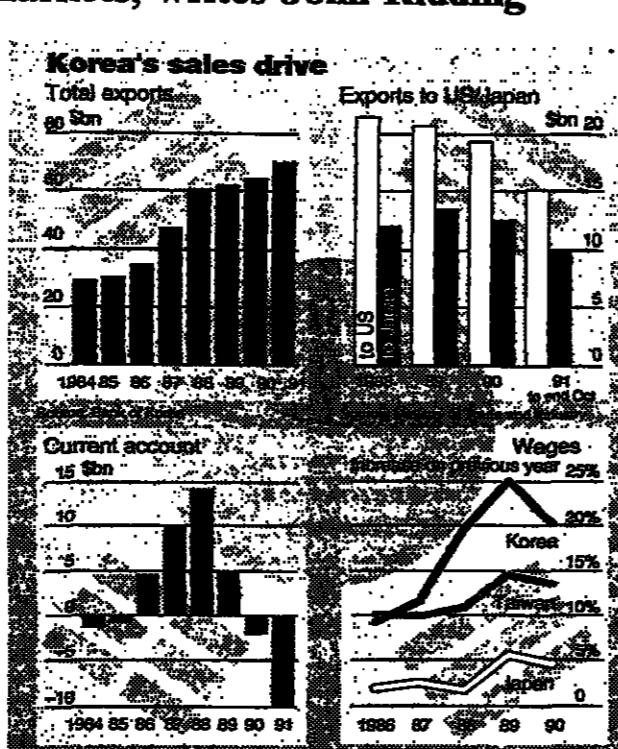
Weakness in engineering sciences and their application is one of our biggest problems," says Mr Lee Dae Un, director of advanced engineering at Hyundai Motors. Korea's largest car manufacturer. "Just one generation ago Korea was an agricultural society."

Management attitudes have also been slow to change from the successful formula of the 1980s. In particular, the large conglomerates which dominate the economy have continued to pursue strategies of diversification and volume production as opposed to increased specialisation in specific industries.

The top executives of the large business groups are basically merchants," argues one foreign businessman in Seoul. "They built their empires through large-scale production of consumer items and then found markets for them. But that no longer works. They have to be more responsive to the customer and pay more attention to the engineering and design of their goods."

The problems involved in industrial restructuring are compounded by a scarcity of financial resources. Prime lending rates at Korea's commercial banks are fixed at 12.5 per cent. But these loans are restricted, forcing companies to unofficial "kuro" markets where interest rates are as high as 20 per cent.

Yet the cost may now be over. The cost rises of the late 1980s are gradually being



aborted, while there are signs that the declining competitiveness of Korean products is also being reversed.

"We are at a juncture where things are beginning to look up," says Mr Kim Chul Su, president of Kotra, a government agency which promotes exports. His optimism is supported by some positive trends:

• Productivity increases have caught up with pay increases.

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INTERNATIONAL COMPANIES AND FINANCE

Chase Manhattan results up to market estimates

By Martin Dickson in New York

CHASE Manhattan, the New York money-centre bank, yesterday reported fourth-quarter net income of \$1.25m, down from \$1.35m last year when its figures were flattered by a \$1.5m after-tax gain from the sale of overseas real estate.

The results, which were broadly in line with market expectations, underlined the efforts Chase has been making to cut its costs and the improved spreads US banks have been enjoying between the cost of borrowing and lending money.

However, the figures also point up the continuing impact on bank profits of the American property market slump.

Chase's net interest revenue during the fourth quarter rose from \$858m last year to \$862m, which, it said, reflected improved spreads on interest-earning assets, partially offset by a higher average level of non-performing assets and of consumer write-offs.

The loan loss provision for the full year was \$1.1bn, compared with \$1.3m in 1990, and the bank warned that in view of the depressed real estate market it was likely that "the provision for possible credit losses will continue at the relatively high level recorded in 1991".

Macy 'working on' financing plan

By Martin Dickson

R.H. MACY, the US department store chain which sent a shudder through the retail industry on Friday when it announced it would be late making January payments to suppliers, has said that it is working on a comprehensive plan to reduce its debt.

At the same time, Macy's senior management is seeking to dispel rumours that it may be forced to file for Chapter 11 bankruptcy protection against its creditors.

In a series of interviews, Mr Edward Finkelstein, Macy's chairman, and Mr Myron Ullman, its vice-chairman, have been insisting they have no plan to file for Chapter 11, which they say would not be in the company's interests.

The officials have declined to give details of their new financing plan, being worked out with investment bankers at Goldman Sachs.

Macy's, which went private in a leveraged buy-out in 1986, is one of the leading department store groups in the US, but it has been struggling

under a burden of more than \$3.5bn in long-term debt, which it has difficulty in servicing.

The group lost \$150m in the quarter to early November.

Its problems have been compounded by the poor retailing climate, particularly in the Christmas shopping period.

As a private company, Macy does not give out monthly sales figures, but analysts believe its sales were probably flat to slightly lower, against the group's hopes of a 5 per cent increase.

The company announced on Friday that it would not be sending out any cheques to vendors until January 25, two weeks late. This was because an agreement with its commercial bank lenders required it to cut its revolving borrowings to specified levels between mid-December and mid-February.

The agreement with the banks was negotiated in early December, when Macy apparently hoped Christmas sales would be sufficiently strong for it to cut borrowings and pay vendors, but last

week that proved impossible.

A key question is whether the company can restore vendors' confidence to ensure they continue shipping it goods in sufficient quantities over the next few months for a reasonable spring sales.

• Standard & Poor's, the US credit rating agency, said it had lowered its ratings on R.H. Macy's subordinated debt to Triple-C-Minus from Triple-C-Plus, AP-DJ reports.

About \$1.9bn of rated debt was outstanding, the rating agency said. The implied senior debt rating was Triple-C-Plus, S&P said.

S&P said: "The rating action reflects Macy's weaker-than-anticipated performance during the crucial Christmas season, leading to near-term liquidity pressures."

S&P has maintained the critical element in Macy's avoidance of default until now has been its good relationships with its suppliers and banks. With the moratorium on vendor payments, Macy has jeopardised those relationships.

ICA invests in Norwegian retailer

By Robert Taylor in Stockholm

A NEW force in retailing is being formed in Norway with substantial Swedish financial support, it was announced yesterday.

ICA, one of Sweden's largest food retail distribution companies, has acquired a 30 per cent stake in the Norwegian grocery group Hagen, which has a turnover of Nkr1.7bn (US\$1.1bn) a year through its Bim, Arena and Matroken chains of shops.

The share purchase will result in the establishment of Hagen Gruppen in which

ICA will invest Nkr500m.

The Swedish group is to pay Nkr250m for the shares, which are being sold by the Hagen family. ICA is also contributing Nkr125m to strengthen its own capital in the Hagen group and lending the Norwegian company a further Nkr125m on favourable terms.

The new retail group will be 70 per cent owned by Mr Stein-Erik Hagen who will become its president and chief executive.

The aim of creating the new company as far as ICA is

concerned is to establish Nordic co-operation in the food retail distribution business.

Mr Roland Fahlin, ICA's chief executive, said yesterday that the creation of Hagen Gruppen was the first step and lending the Norwegian company a further Nkr125m on favourable terms.

The new retail group will be 70 per cent owned by Mr Stein-Erik Hagen who will become its president and chief executive.

The aim of creating the new company as far as ICA is

Revamp at Gerber Products

GERBER Products, the US baby foods group, is revamping part of its clothing manufacturing operations which will result in an after-tax charge to its fiscal 1992 earnings of about \$1m, or 45 cents a share, Gerber reports.

Certain operations will shut down, resulting in the loss of about 300 jobs. This will include the closure of the diaper weaving operations and consolidation of other basic textile production capabilities in order to increase overall productivity.

Mr Al Piergallini, Gerber's chairman, said the company was taking the action to improve long-term profitability.

He added that there was a dramatic change this year in the cloth diaper market. This was caused by reduced environmental concerns about disposable diapers, which significantly cut demand for cloth diapers. In addition, low cost, foreign-sourced cloth diapers captured the institutional market, he said.

Mr Piergallini said the company could not effectively compete in the cloth diaper market with its high fixed-cost, vertically-integrated US manufacturing base.

"We intend to remain in the diaper business, but in a competitive, flexible manner," he added. He said the margin improvement from this action would enhance future earnings and cash flows.

He also said Gerber's disappointing diaper business results were already reflected in securities analysts' consensus estimates for Gerber's fiscal 1992 year - excluding the restructuring charge.

Analysts estimate that Gerber's fiscal 1992 earnings will be in a range of \$3.74 to \$3.85 a share.

For the year to end March 1991, earnings were 33 cents a share.

Fannie Mae posts record earnings in last quarter

By Patrick Harverson in New York

Fee and commission revenue totalled \$436m, up from \$417m a year before, while revenues on loans and other assets - was 3.6 per cent, up from 3.6 per cent a year earlier.

Other operating expenses totalled \$96m, up from \$90m in the fourth quarter of 1990, due mainly to the takeover of a group of banks in the state of Connecticut.

Mr James McDermott, an analyst at Keefe, Bruyette and Woods, commented: "Their charge-offs are high but their expense control seems to be on track."

Fourth-quarter net income per share totalled 80 cents, compared with 93 cents a year ago, excluding the benefits of the 1990 property disposals which boosted the total to \$1.32.

For the full year, the bank reported net income of \$520m, or \$3.12 a share, compared with a loss of \$324m, or \$3.31 a share, in 1990.

Fannie Mae was able to post record earnings against the backdrop of a depressed housing market and a economic recession primarily because of strong growth in the mortgage-backed securities (MBS) business, which involves selling securitised packages of mortgage debt to institutional investors.

During the year, Fannie Mae issued \$112.9m of MBS, taking the total of outstanding securities to \$372bn and boosting guarantee fees on MBS business 26 per cent to \$875m.

The recession also failed to halt growth in the association's mortgage portfolio, which expanded 11 per cent over the year to \$126.5bn.

There was a similar-sized increase during 1991 in Fannie Mae's earnings from net interest income, which totalled \$7.9bn.

Contrary to public perception that the weak economy left homeowners struggling to pay their mortgages last year, the number of foreclosed properties acquired by Fannie Mae actually fell, from just over \$8.000 in 1990 to 7,450.

Similarly, charge-offs to the association's allowance for loan losses dropped in 1991, from \$28.5m in 1990 to \$20.5m.

Fannie Mae reported that during the year it helped 1.7m families acquire mortgages, in the processing doing \$129m of business.

Peugeot Citroën registers fall in net profit

PEUGEOT Citroën's 1991 net profit was probably "somewhat below" that of the previous year, Mr Jacques Calvet, chairman of the French car maker, said yesterday, AP-DJ reports.

However, he reaffirmed his belief that the result would be favourable compared with those of other leading car makers.

Mr Calvet, added that Peugeot's consolidated revenue was fairly stable last year, against that of the previous year.

Peugeot posted net profit after payments to minority interests of FFr3.5m (US\$1.75m) in 1990, down 10.5 per cent from 1989.

Revenue rose 4.6 per cent to

FFr160bn.

But, if everything comes together, we'll be moving firmly towards profits by the end of 1992," he added.

He said Domtar's fourth-quarter loss would be in line with the third - then it reported a deficit of C\$35m (US\$33.9m) or 44 cents a share, on sales of C\$454m. The nine-month loss was C\$104m, or C\$1.26, a share on sales of C\$1.4bn.

Domtar will continue in red for most of 1992, said Mr Wilson, but cash-flow will improve as North American timber, pulp, packaging and finally, newsprint markets pick up.

The company is one of the first Canadian forest products groups to be hit by recession, but, after 1992-93, it was one of the first to recover as US interest rates tumbled.

"This time recovery probably will be slower," said Mr Robert Wilson, the company's treasurer.

He added that there was a dramatic change this year in the cloth diaper market. This was caused by reduced environmental concerns about disposable diapers, which significantly cut demand for cloth diapers. In addition, low cost, foreign-sourced cloth diapers captured the institutional market, he said.

Mr Piergallini said the company could not effectively compete in the cloth diaper market with its high fixed-cost, vertically-integrated US manufacturing base.

"We intend to remain in the diaper business, but in a competitive, flexible manner," he added. He said the margin improvement from this action would enhance future earnings and cash flows.

He also said Gerber's disappointing diaper business results were already reflected in securities analysts' consensus estimates for Gerber's fiscal 1992 year - excluding the restructuring charge.

Analysts estimate that Gerber's fiscal 1992 earnings will be in a range of \$3.74 to \$3.85 a share.

For the year to end March 1991, earnings were 33 cents a share.

TYNE & WEAR

The FT proposes to publish this survey on

February 18 1992.

It will be of particular interest to the 130,000 directors and managers in the UK who read the weekly FT. If you want to reach this important audience, call

Hugh G. Westmacott

Tel: 0532 454969

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The Headrow,

Leeds, LS1 8DF.

Data source: BMRC Businessman Survey 1990

FT SURVEYS

Citic Pacific to acquire Hang Chong

By Angus Foster and Simon Holberton in Hong Kong

CITIC Pacific, the Hong Kong-listed arm of Beijing's China International Trust and Investment Corporation, yesterday announced it planned to pay HK\$350m (US\$88.5m) to take full control of Hang Chong Investment, a large Hong Kong trading and property company in which it owns 36 per cent.

The move should give Citic Pacific full control over a diversified and well-established group. It will also help silence critics who say Citic has only been able to build strategic stakes in key Hong Kong companies such as Cathay Pacific Airlines.

Yesterday, it reported record fourth-quarter profits of \$2.81m, a performance which took total 1991 earnings to \$1.86bn, the highest in the association's history. In 1990, it earned profits of \$1.17bn.

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During the year, Fannie Mae issued \$112.9m of MBS, taking the total of outstanding securities to \$372bn and boosting guarantee fees on MBS business 26 per cent to \$875m.

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from the US government, Tokyo has gradually liberalised financial markets, with the Foreign Exchange Law amended in 1980 and discussion continuing over the role of banks in the securities industry.

The de-regulation of interest rates on virtually all time and ordinary deposits is scheduled to be completed by 1994.

The issue of de-regulation has become entangled in the troubled trade relationship between the US and Japan.

However, the central bank emphasised the virtues of change: "It should be noted that the de-regulation process stimulates market competition, urging banks to achieve greater efficiency and ultimately enhance the economic welfare of a nation."

The central bank insisted that the quality of services provided to depositors has "significantly improved" in recent years through the expansion of automatic payment systems and automated teller machines.

However, the report suggests that the banks' desire to broaden their customer base has increased their exposure to credit risk, while the expansion of the corporate bond market will limit the banks' ability to offset increased funding costs by marking up lending rates.

"Banks will inescapably face a more competitive environment in the future," the report said.

In addition, the credit risks of some financial institutions seem to have increased owing to imprudent expansionary activities during the late 1980s."

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of an investment programme.

Mr Haines said Adsteam was able to consider Woolworths' flotation "in an orderly manner" because of the completion of a refinancing deal for Industrial Equity (IE), the Adsteam affiliate which owns Woolworths. IEI, jointly owned by three other Adsteam companies, has agreed credit lines of \$61.45m with a syndicate of 14 banks which replaced its previous 51 lenders.

Adsteam said refinancing agreements for other companies in the group would soon be completed, and would involve a cut in the number of participating banks. Adsteam is said to have negotiated with about 80 banks.

The Adsteam group, formerly run by Mr John Spalding, reported a consolidated net loss of \$61.57m for the year to June, following interim losses of \$61.5m. Adsteam's banks stepped in to restructure it in late 1990, after the shares came under strong selling pressure because of concern about the group's complex cross-shareholding structure and extensive inter-company debt.

Woolworths is the main company in the group.

SALOMON BROTHERS MERGERS AND ACQUISITIONS AROUND THE GLOBE 1991

<i>Client and Assignment</i>	<i>Transaction Value</i>	<i>Client and Assignment</i>	<i>Transaction Value</i>
Aegis Group plc Acquisition of TMD Advertising Holdings PLC.	\$ 61,300,000	CRI Insured Mortgage Association, Inc. Acquisition of managing general partnership interest in American Insured Mortgage Investors; Integrated Resources American Insured Mortgage Investors Series 85, a California Limited Partnership; American Insured Mortgage Investors L.P.-Series 86; and American Insured Mortgage Investors L.P.-Series 88.	Undisclosed
AIDC Telecommunications Fund Fairness opinion in connection with the privatisation of Aussat Pty Limited.	125,440,000	Delagrange Sale of the company to Synthelabo, S.A., a subsidiary of L'Oréal, S.A.	\$ 420,000,000
American Exploration Company Acquisition of Conquest Exploration Company.	159,300,000	Distribuciones de La Ley, S.A. Divestiture of a substantial minority shareholding to an affiliate of E.M. Warburg, Pincus & Co., Inc.	Undisclosed
Associated Mills, Inc./Pollenex Sale of a majority interest in the company to Odyssey Partners L.P.	Undisclosed	El Globo Group of Brazil Divestiture of minority stake in Telemontecarlo, a European broadcasting subsidiary of Globo Europa B.V., to Ferruzzi SpA.	Undisclosed
Atlanta Falcons Football Club Sale of minority interests to private investors.	Undisclosed	Emerson Electric Co. Acquisition of the North American assets of Mallory Controls, an indirect wholly owned subsidiary of The Black & Decker Corporation.	90,000,000
Avalon Marketing, Inc. Restructuring advisory.	Undisclosed	EnviroSource, Inc. Acquisition of the 37.5% minority stake in EnviroSafe Services, Inc. which it did not already own.*	14,500,000
AXA-Midi Assurances Acquisition of a minority convertible debt stake in The Equitable Life Assurance Society of the United States.	1,000,000,000	Finishing Enterprises, Inc. Sale of a substantial minority stake to Galen Associates.	Undisclosed
Banco Bilbao Vizcaya, S.A. Divestiture of Espasa-Calpe, S.A. to Planeta GLCI, S.A., a joint venture between Editorial Planeta, S.A. and Groupe de la Cité, S.A.	Undisclosed	Fleet/Norstar Financial Group, Inc. Acquisition of Maine Savings Bank from the Federal Deposit Insurance Corporation.	Undisclosed
Banco Bilbao Vizcaya, S.A. Acquisition of Lloyds Bank, Portugal.	Undisclosed	General Cinema Corporation Acquisition of Harcourt Brace Jovanovich, Inc.	1,500,000,000
Banco Español de Crédito, S.A. Divestiture of Banc Catalá de Crédito to Istituto Bancario Sao Paolo di Torino and Abel Matutes S.A., Banco de Ibiza.*	Undisclosed	General Oriental Investments Ltd. Divestiture of investment in Cavenham Forests Industries Inc. to an affiliate of Hanson Industries.	1,300,000,000
Banco Espírito Santo e Comercial de Lisboa Valuations advisory.	Undisclosed	General Oriental Investments Ltd. Acquisition of 49.3% of Newmont Mining Corporation from an affiliate of Hanson Industries.	1,300,000,000
Bancomer, S.N.C. Valuation advisory in connection with the privatisation of the company.	2,540,000,000	Glenfed Development Corp. Divestiture of the Sheraton at Redondo Beach to Bass PLC/Holiday Inn Worldwide.	Undisclosed
Bell Atlantic Corporation Acquisition of Metro Mobile CTS, Inc.*	2,450,000,000	Goldstar Company Limited Acquisition of a strategic minority interest in, and entrance into related technology agreements with, Zenith Electronics Corporation.	15,000,000
BellSouth Corporation Financial advisor in connection with the privatisation of Aussat Pty Limited.*	640,000,000	Ground Round Restaurants, Inc. Strategic advisory.	Undisclosed
Bethlehem Steel Corporation Divestiture of its freight car division to a partnership of TMB Industries and ONEX Corporation.	Undisclosed	Grupo 16 Defence advisory.	Undisclosed
Caisse des Dépôts-Développement Sale of equity stake in Société des Téléphériques de la Grande Motte (T.G.M.) subsidiary to Kamori International Corporation.	Undisclosed	GTE Corporation Divestiture of Contel IPC to Kleinknecht Electric.	Undisclosed
Carloco Pictures Inc. Sale of equity stake to Rizzoli Corriere della Sera Group.	20,000,000	H&R Block, Inc. Divestiture of Access Technology, Inc. to Computer Associates International, Inc.	Undisclosed
Cassa di Risparmio di Verona, Vicenza, Belluno e Ancona and Cassa di Risparmio in Bologna Acquisition of an interest in Banque Finindus, S.A.	Undisclosed	Henley Group, Inc. Divestiture of Instrumentation Laboratory to C.H. Werfen, S.A.	165,000,000
CBS Inc. Financial advisory in connection with a share repurchase.	2,000,000,000	Inacomp Computer Centers, Inc. Merger with a subsidiary of ValCom, Inc. to create a new entity, InaCom Corp.	55,000,000
Century Communications Corp. Advisory regarding the merger of Citizens Cellular Company into Century Cellular Corp.	449,000,000	James River Corporation of Virginia Divestiture of the Wiggins, Mississippi paper mill to Coastal Paper Company.	Undisclosed
Cisco Systems, Inc. Sale of minority stake in the company.	60,000,000	Johnston Coca-Cola Bottling Group Fairness opinion in connection with their merger with Coca-Cola Enterprises Inc.	1,400,000,000
Commercial Bank of Greece Divestiture of Bank of Piraeus to a group of private investors.	16,700,000	KeyCorp Acquisition of Goldome Bank FSB.	400,000,000
Compañía Sevillana de Electricidad, S.A. Financial advisory.	Undisclosed		
Contel Corporation Merger with GTE Corporation.	6,243,300,000		
Crabtree Capital Corporation Divestiture of Spring Financial Services, Inc. to BanPonce Corporation.	Undisclosed		

*Pending

<i>Client and Assignment</i>	<i>Transaction Value</i>	<i>Client and Assignment</i>	<i>Transaction Value</i>
Kohlberg Kravis Roberts & Co. Investment in Fleet/Norstar Financial Group, Inc. to facilitate the acquisition of Bank of New England.	\$ 697,000,000	Really Useful Holdings PLC (Andrew Lloyd Webber) Private placement of a minority shareholding.	\$ 149,700,000
Leybold AG Divestiture of Sensacon GmbH to Hartmann & Braun AG.	Undisclosed	Rochester Telephone Corp. Acquisition of telephone properties in Minnesota and Iowa from Centel Corporation.	Undisclosed
Lilley plc Sale of a minority stake to Tibest Tres, a company jointly owned by Entrecanales y Tavora, S.A. and Cubiertas y Mzov, S.A., and acquisition of shares in Cubiertas y Mzov, S.A.	50,000,000	SindiBank SB Sale of a minority interest to Monte dei Paschi di Siena.	Undisclosed
London & Edinburgh Trust PLC Sale of its minority stake in Trade Indemnity Plc to Hannover Reinsurance.	Undisclosed	Six Flags Corporation Financial advisory in connection with the recapitalisation of the company.	700,000,000
M. A. Hanna Company Repurchase of 29.2% stake held by Brascan Limited.	200,000,000	Speciality Paperboard, Inc. Divestiture of the Missisquoi Products Division to Rock-Tenn Company.	Undisclosed
Mercantile Bancorporation Acquisition of Ameribanc, Inc.*	87,160,000	Storage Technology Corp. Merger with XL/Datacomp Inc.	151,000,000
Merchants National Corporation Sale of the bank to National City Corporation.*	640,000,000	The Boeing Company Financial advisory.	Undisclosed
Missouri Telephone Company Valuation advisory.	Undisclosed	The CIT Group, Inc. Acquisition of Fidelcor Business Credit Corp. from First Fidelity Bancorp.	Undisclosed
Mutuelle Assurance Artisanale de France and Investor Group/Altus Finance Acquisition of Executive Life Insurance Company and separate purchase of the high yield bond portfolio.*	3,550,000,000	The Freedom Forum (formerly Gannett Foundation, Inc.) Sale of 15.9 million shares of common stock in Gannett Co., Inc.	670,000,000
NCNB Corporation Merger with C&S/Sovran Corporation.*	4,260,000,000	The Office Club, Inc. Merger with Office Depot, Inc.	247,000,000
Network Systems Corporation Acquisition of Vitalink Communications Corporation.	146,000,000	The Talman Home Federal Savings and Loan Association of Illinois Sale of the institution to a subsidiary of ABN AMRO Holding N.V.*	97,000,000
New York Islanders Hockey Franchise, a wholly owned subsidiary of N.A.E., Inc. Sale of a substantial interest to WGFL, an investment group formed by Walsh, Greenwood & Co. and First Long Island Investors, Inc.*	Undisclosed	Tidewater Inc. Merger with Zapata Gulf Marine Corp.*	450,000,000
New York State Electric & Gas Company Acquisition of New York State distribution system from Columbia Gas of New York, Inc.	55,000,000	TransOhio Savings Bank Sale of branches to Huntington Bancshares Inc.*	Undisclosed
Nippon Sanso Corporation Acquisition of Semi-Gas Systems, Inc., a wholly owned subsidiary of Hercules Inc.	Undisclosed	Tuboscope Corporation Fairness opinion in connection with the acquisition of The Baker Hughes Tubular Services Eastern Hemisphere Division of Baker Hughes Incorporated.	75,000,000
NKK Corporation Acquisition, in conjunction with Océ Graphics France S.A., of a strategic stake in Raster-Graphics Incorporated.	Undisclosed	US WEST, Inc. Stock-for-stock exchange offer to the public shareholders of its 81% owned subsidiary, US WEST New Vector Group, Inc.	428,000,000
NL Industries, Inc. Sale of 19% common stock interest in Lockheed Corporation to Salomon Brothers Inc.	486,000,000	USG Corporation Divestiture of DAP Inc. subsidiary to Wassall PLC.	93,000,000
NL Industries, Inc. Dutch Auction sell-tender of 11.3 million shares.	180,800,000	Wilmington Trust Co. Acquisition of Sussex Trust Co.*	62,000,000
Noble Drilling Corporation Acquisition of Transworld Drilling Company, a wholly owned subsidiary of Kerr-McGee Corporation.	75,000,000	Xerox Financial Services, Inc. Divestiture of LMV Leasing, Inc. to GE Capital Fleet Services, a subsidiary of General Electric Capital Corp.	Undisclosed
Occidental Petroleum Corporation Divestiture of Occidental Petroleum (Great Britain), Inc. to Société Nationale Elf Aquitaine, S.A.	1,480,000,000	Xerox Financial Services, Inc. Sale of commercial mortgage loans held by Xerox Credit Corporation to GFI Commercial Mortgage L.P.	Undisclosed
Orniex, S.A. Sale of 73% stake to Brill Spa.	50,000,000	Xerox Financial Services, Inc. Divestiture of assets of the Waste Equipment Division of Circle Business Credit, Inc. to Associates Commercial Corporation.	Undisclosed
Pacific Telecom, Inc. Divestiture of CIDCOM Chilean cellular operations to BellSouth Enterprises, Inc.	Undisclosed	Xerox Financial Services, Inc. Divestiture of Highline Financial Services, Inc. to HLS, Inc., a privately held corporation.	Undisclosed
Pacific Telesis Group Joint venture with Cellular Communications, Inc.	Undisclosed	Zentralsparkasse und Kommerzialbank AG, Wien und Österreichische Länderbank AG Advised both parties on their merger.	4,500,000,000
Playtex Apparel, Inc. Sale of the company to Sara Lee Corporation.	575,000,000	Zentralsparkasse und Kommerzialbank AG, Wien Reserved capital increase subscribed by Cassa di Risparmio delle Province Lombarde.	100,000,000
Productos Roche, S.A., a subsidiary of Roche Holdings Ltd. Divestiture of Laboratorios Veterin, S.A. veterinary products business to Hoechst Ibérica, S.A., a subsidiary of Hoechst AG.	Undisclosed	Z-Länderbank Bank Austria AG Divestiture of Österreichisches Credit-Institut, AG to Girozentrale, AG.	230,000,000

Salomon Brothers



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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, January 13, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN
	01/10/92					01/10/92					01/10/92			
Afghanistan (Afghan)	9.22	55.0471	35.0088	43.6354	Ghana (Cedi)	715.00	356.561	255.205	312.41	Pakistan (Pak Rupee)	43.02	23.8491	19.1875	18.3183
Albania (Lek)	9.945	52.0225	20.2225	12.3207	Gibraltar (Gibraltar)	1.00	0.6000	0.4000	1.00	Papua New Guinea (Kina)	1.77270	0.4578	0.6091	0.7527
Algeria (Dinar)	1.00	10.2025	1.20225	1.15543	Greece (Drachma)	327.25	161.503	115.432	143.217	Paraguay (Guarani)	2154.25	130.574	81.423	100.31
Andorra (P.F. Fr.)	9.575	52.374	3.4135	4.2252	Grand Cayman (C. Cay S.)	4.9540	2.6777	1.6000	1.2268	Peru (Nuevo Sol)	1.00	0.7000	0.5000	0.6750
Angola (So. Peesa)	10.00	105.116	63.7037	79.0371	Guatemala (Quetzal)	1.8030	0.9439	0.7000	0.7000	Philippines (Peso)	45.00	24.2584	18.872	19.6520
Anguilla (G.)	337.00	186.911	118.871	147.484	Guinea (Fr.)	9.0940	5.0438	3.2077	3.7795	Pitcairn Is. (Sterling)	1.00	0.5554	0.3527	0.4458
Antigua (G.)	4.8540	24.6777	1.7155	0.7285	Guinea-Bissau (Peso)	1007.35	475.94	311.22	560.416	Poland (Zlote)	2037.00	112.984	71.524	87.789
Argentina (Peso)	1.00	10.0000	1.0000	1.0000	Guyana (Guyana)	21.00	12.100	8.7000	15.6027	Portugal (Escudo)	1.00	0.6359	0.4000	0.5744
Armenia (Dr.)	3.2245	1.7884	1.1573	1.4111	Haiti (Gourde)	1.00	0.5000	0.3000	0.5000	Puerto Rico (U.S. \$)	1.00	0.6359	0.4000	0.5744
Aruba (G.)	2.2235	1.3441	0.8548	1.0000	Honduras (Lempira)	1.00	0.5000	0.3000	0.5000	Qatar (Riyal)	6.5520	3.6339	2.3111	2.8673
Australia (A\$)	1.00	10.0000	1.0000	1.0000	Iceland (Icelandic Krona)	102.00	56.5723	36.7768	44.3287	Reunion Is. de la (Fr.)	9.6775	5.3674	3.4125	4.2352
Austria (Sch. L.)	1.00	10.0000	1.0000	1.0000	India (Rupee)	1.00	0.5000	0.3000	0.5000	Romania (Leu)	222.41	123.433	82.878	97.5534
Azores (Portuguese Esc.)	245.20	136.562	86.5761	107.44	Iran (Rial)	119.20	62.0458	32.6017	44.3287	Russia (Ruble)	4.8440	2.6477	1.7155	2.1206
Bahamas (Bahamian \$)	1.00	1.00	0.6359	0.7699	Iraq (Dinar)	1.00	0.5000	0.3000	0.5000	St Lucia (Ec. \$)	1.00	0.5546	0.3527	0.4376
Bahrain (Dinar)	0.6783	1.7884	1.1573	1.4111	Iceland (Icelandic Krona)	102.00	56.5723	36.7768	44.3287	St Vincent (Ec. \$)	4.8440	2.6477	1.7155	2.1206
Bahrain (Dinar)	1.00	10.0000	1.0000	1.0000	India (Rupee)	1.00	0.5000	0.3000	0.5000	St. Lucia (Ec. \$)	1.00	0.5546	0.3527	0.4376
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INTERNATIONAL CAPITAL MARKETS

Dollar sector demand remains high

By Tracy Corrigan

THE FLOW of new issues in the dollar sector showed little sign of abating yesterday as underwriters rushed to take advantage of demand which the World Bank's oversubscribed \$10bn global offering last week had failed to satisfy.

However, the US Treasury market continued to weaken

INTERNATIONAL BONDS

yesterday, creating a more uncertain environment. In addition, dealers were worried by increasingly ambitious yield spreads.

Credit Local's \$500m 10-year deal, launched on Friday by Deutsche Bank was officially priced at a spread of 28 basis points above the comparable US Treasury, while Denmark tapped the market for \$200m of five-year paper priced to yield 20 basis points above the five-year Treasury.

Both deals were considered very aggressively priced - a good 5 basis points too tight, according to many dealers - and at current levels could prove a hard sell. Such pricing requires traders to take a view on the market if the market moves favourably, the paper could become attractive.

Swiss Bank Corporation, which arranged the Denmark deal, reported demand from Swiss retail investors, as well as institutional players.

A \$300m 12-year deal for Deutsche Bank Finance met solid demand. Interest in Canadian dollar Eurobonds is boosted by a relative bulge in

MOODY'S Investors Service, the US rating agency, yesterday lowered its foreign-currency debt rating ceiling for Finland from AA1 to A2, writes Sara Webb.

The rating agency said Finland's debt service capacity deteriorated rapidly during 1991 as trade with the Soviet Union collapsed, demand from western export markets dropped, and the decline in domestic activity was greater than expected.

It added that demand for Finnish products was unlikely to recover quickly, given the weak growth outlook for the international economy this year.

The downgrading affects about \$17bn of Finnish debt, according to Moody's.

In addition, Moody's said that it has lowered the long-term debt ratings for Finnish Export Credit Corporation, Municipal Finance and Postipankki, from AA1 to AA2.

But with spreads at historically tight levels, partly because of pent up demand for current coupon paper, dealers are unsure how great a premium investors will pay for paper trading at or below par.

Last week's World Bank offering of 10-year bonds tightened further yesterday to just four basis points above the US Treasury. Demand from Italian investors, for whom these bonds are tax exempt, may have boosted it.

Swiss Bank Corporation, which arranged the Denmark deal, reported demand from Swiss retail investors, as well as institutional players.

A \$300m 12-year deal for Deutsche Bank Finance met solid demand. Interest in Canadian dollar Eurobonds is boosted by a relative bulge in

redemption payments of CS3.6bn this month.

In the D-Mark sector, the Kingdom of Norway brought a DM1bn five-year deal, silencing rumours of an offering in dollars or Ecu. Although the pricing was rather on the aggressive side, some institutional investors were attracted by the strength of the credit and the rarity of the name.

Elsewhere, Britannia Building Society became the fourth UK building society to issue permanent interest bearing shares or PIBs. The 5.6% of notes are only convertible into PIBs provided a rule change is passed at the society's general meeting in April. This form of issue, completed for the first time, may have allowed the society to access the market before other potential borrowers. Investors will hold higher-ranking debt if the agreement is not passed.

Elsewhere, Crédit National launched a FF720m issue of seven-year bonds via Crédit Commercial de France.

Denmark is planning to launch an Ecuban offering of bonds listed on the Copenhagen Stock Exchange this year. The deal will be designed to target an audience of foreign investors, and will be underwritten mainly by foreign banks.

MAP adopts indexation for 90% of its portfolio

By Norma Cohen,
Investments
Correspondent

MAP Fund Managers, formerly Paribas Asset Management, is altering its investment strategy and will now rely almost exclusively on indexation techniques in the management of its \$2bn portfolio.

The change in name and management policy reflects the fact that an 80.1 per cent stake in the London-based company was recently taken by MAP Securities, a division of Corporacion Mapfre, Spain's largest insurance group. A 10.9 per cent stake of MAP Fund Managers remains in the hands of the fund management arm of Banque Paribas.

At the same time, they will consider proposals for a restructuring of the corporate shareholding. Institutional investors include Nomura, the Japanese securities house, General Electric Capital of the US, the French Suez group and Charterhouse, the UK merchant bank, which together own a total 25 per cent stake in Matushka in September 1988.

According to Mr David Damant, formerly chairman of Paribas Asset Management and an expert on indexation, will be managing director of the new company.

Indexation is a method under which fund managers construct a basket of securities that replicates a stock market index, such as the FTSE-100 or the Standard and Poor's 100 index in the US. The portfolio should then perform closely in line with the index.

The technique does not require so-called active management under which fund managers research the prospects of individual companies and make selections based on analysis.

While indexation is widely used by fund managers in the US, it is little used in the UK, where active management is the more usual choice of fund managers who seek to maximise returns through individual stock selection.

Mr Bayliss said the pool of funds under management was expected to grow significantly through active soliciting for customers.

The company will specialise in managing funds for insurance companies.

Matushka poised to shed businesses in big shake-up

By David Waller in Frankfurt

MATUSHKA Group, formerly Germany's leading independent financial services group, is poised for a drastic restructuring which will leave the Munich-based group with less than a quarter of the 465 employees that it had at its peak barely two years ago.

Shareholders and partners in the group - which in the mid-1980s looked as though it could mount a serious challenge to the German banking establishment in its chosen areas - are today holding the first of three meetings to debate plans to sell off all the group's businesses apart from venture capital and corporate finance.

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Count Matushka: founder

of the meetings.

"Quite frankly, there is an absolute need to do this," Mr Meyer-Preschany said in an interview with the Financial Times at the weekend. "In certain areas in the group there simply wasn't the bulk of business to justify the cost structure. The right relationship between cost and income just wasn't there, to put it mildly."

He refused to comment on details of the reshuffling of shareholders. It seems likely that some will take the opportunity to cut loose from the group, while at least one will increase its holding.

The Matushka Group takes its name from Count Albrecht Matushka, the maverick aristocrat who founded the group in 1970 and has over the years been a forthright critic of the German financial services sector and its domination by the large universal banks. His group was the nearest thing to an Anglo-Saxon financial services conglomerate in Germany.

At its peak, the group employed 468 people; now staff numbers are down to 136 and Mr Meyer-Preschany predicts that number will fall further to 90 to 95 by the beginning of next month. Profit figures have never been disclosed, but it is understood that the group is budgeted to make an operating profit of DM5.5m for 1992, after taking into account non-recurring severance payments, on fee income of DM65m to DM66m. This is before interest on bank debt and on partners' loan capital.

Mr Meyer-Preschany, who played a leading role in restructuring AEG, the electrical group now owned by Daimler-Benz, before he left Dresdner bank's main board in 1984, says that Matushka Group is paying the price for over-reaching itself in the 1980s. "Ambitions to become a 'world-player' were unrealistic," he says.

The Count, who is likely to remain with the rump of the group, could not be contacted yesterday.

Bass preference offer to stand

By Richard Waters

BASS, the UK brewing group, intends to proceed with an offer to repay holders of its 4 per cent preference shares less than they are formally entitled to under its articles of association, despite objections from one small holder.

The offer, of 57.5p a share, will only go ahead if holders agree to vary their rights at a special meeting convened for later this month, said Miss Sheila Gledhill, company secretary. Under Bass's articles, preference shareholders are entitled to repayment at par - in a winding-up or reduction of the group's capital.

The offer for the shares, which compares with a previous market price of 38p, was made after taking advice from J. Henry Schroder Wagstaff, the merchant bank and consultancy with institutional holders.

NEW INTERNATIONAL BOND ISSUES							
Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner	
US DOLLARS							
IBBL Fin (Corporate) (d)	780	7	100	2002	2/1/4	Mitsubishi Finance Int.	
Orbita Fin (Finance) (d)	500	7%	98.95	1993	25/5/92	Deutsche Bk Cap.Mkt.	
Credit Lyonnais (f)	250	5%	99.02	1995	25/1/92	Credit Lyonnais	
Kingdom of Denmark (f)	200	6%	101.225	1997	1/2/94	SBC	
CANADIAN DOLLARS							
Ontario Hydro (f)	1.5bn	8%	99.35	2002	1/2/94	(d) Deutsche Bk Cap.Mkt.	
Deutsche Bk Fin (a)	250	7%	99.005	1997	1/2/94		
STERLING							
Britannia Bldg.Soc.(e)	60	13	100.423	(e)	1/2	Harris Govett Corp.Fin.	
FRANC FRANCS							
Crédit National (a)	2bn	8%	100.915	1998	1/2	CCF	
D-MARKS							
Kingdom of Norway (a)	1bn	8%	102%	1997	2/1/4	Deutsche Bank	
FIM Fin (or Danish Ind.) (a)	200	10%	101%	1999	2/1/2	WestLB	
Fukuya Co. (a)*	40	8%	101%	1997	2/1/2	Mitsubishi Bk Grp	
YEN							
Honda Motor Co. (a)	500m	6	101%	1999	1/2/94	Nikko Europe	
Honda Motor Co. (a)	500m	5.9	101%	1997	1/2/94	Nikko Int.	

*4-year placement. (a)Convertible, 4.6% equity warrants. (b) Floating rate note. (c)Final terms. (d) Non-callable. (e) Callable at 100% after 20/12/97. (f) Global issue. Joint book runners. (a) from 1/1/97. (b) Investors' option to increase issue by 20% later than 20/12/97. (c) Global issue. Joint book runners. (d) Goldman Sachs, IBJ, Merrill Lynch, RBC Dominion and Scotiabank. (e) Coupon payable semi-annually. (f) Non-callable. (g) Undated subordinated notes, mandatorily convertible into Permanent Interest Bearing Shares (PIBS).

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Figures in parentheses show number of shares held per section

EQUITY GROUPS

SUB-SECTIONS

Figures in parentheses show number of shares held per section

Monday January 13 1992

Fri Jan 10

Tis Jan 8

Wkd Jan 8

Year ago (approx.)

Index No.

Day's Change %

Index No.

Gross Yield %

Ex Div Yield %

Net Div Yield %

Adj. Net Div Yield %

Index No.

COMMODITIES AND AGRICULTURE

Opec expected to agree formula for output cuts

By Mark Nicholson in Riyadh

GULF OIL industry officials were optimistic yesterday that the Organisation of Petroleum Exporting Countries would agree on a formula to cut output for the second quarter.

They expected the decision to be taken at Opec's next ministerial meeting on February 12, as expected, demand for crude of members states looked set to fall.

Moreover, an agreement to reduce output could take immediate effect after the meeting in Geneva. Saudi Arabia is prepared to cut its output, at present running at near capacity of 8.5m barrels a day, provided it does not have to bear the greatest part of any overall cut in output, the official said.

Opec agreed at its last ministerial meeting in Vienna in November to allow its 11 fully producing members to pump oil flat out for the first quarter of this year - rolling over a

notional ceiling of 23.65m b/d from its September summit.

However, the Opec ministers deferred until the February meeting the more ticklish question of where to set output when demand for Opec oil is expected to soften.

The Kingdom, which pumped 5.4m b/d under its July, 1990, quota, will also insist that cuts should be made based on production capacity, which now lies near 9m b/d for Saudi Arabia, since its accelerated expansion programme began during the Gulf crisis.

Kuwait, which is now lifting 550,000 b/d, will be exempted from any cuts to allow the emirate to recoup revenues lost during the crisis.

Iraq looks certain to remain sidelined during the second quarter, despite making some progress in recent talks with the UN on the export of \$1.6m worth of oil under a permitted exception to the oil embargo against Baghdad.

Algeria, which has been among the most vocal in calling for tighter Opec discipline, is understood to have signalled its readiness to agree to some such formula.

Saudi Arabia could favour such an approach, not least

because this would preserve its augmented share of Opec output since the Gulf crisis.

Saudi oil now accounts for more than 36 per cent of Opec output, against less than 25 per cent before August 2, 1990.

He is chairman of a working party at the Uranium Institute that has produced the most detailed report ever on world uranium supply and demand. It suggests the uranium market would probably be in balance by the year 2000 if it was not for exports from the former Soviet Union and China.

At present those countries aim to export a total of 6,000 tonnes of uranium a year, or roughly 10 per cent of world demand.

Mr Crowson, who is chief economic adviser at the RTZ Corporation, the world's largest mining company, pointed out that the former Soviet Union already faced dumping allegations in the US, while the European Community was seeking to "regulate" Soviet imports.

The institute, which includes most western producers, utilises

'West likely to build uranium flood barriers'

By Kenneth Gooding, Mining Correspondent

WESTERN GOVERNMENTS might take action to stem the flood of uranium imports from the former Soviet Union, which had seen prices plummeting to 40-year lows, Mr Phillip Crowson suggested yesterday.

He is chairman of a working party at the Uranium Institute that has produced the most detailed report ever on world uranium supply and demand.

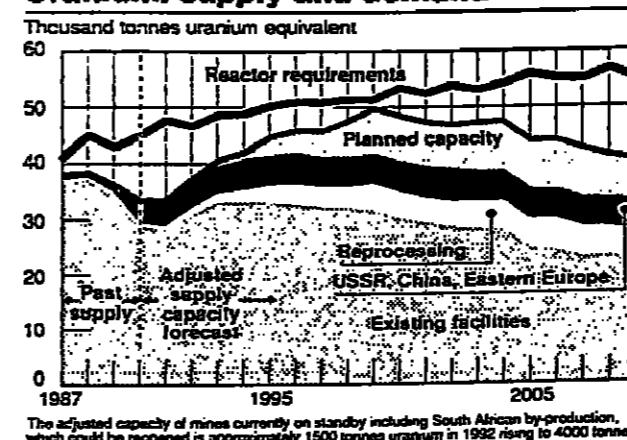
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Uranium: supply and demand



The adjusted capacity of mines currently on standby including South African production, which will be reduced to approximately 1,500 tonnes uranium in 1992 rising to 4,000 tonnes in 1994. This is not included on the graph.

Source: Uranium Institute

Uranium mines recently closed down in Canada, the US and in some east European countries.

In 1990 mine output covered only 63 per cent of nuclear reactor requirements. The gap between the 28,340 tonnes produced and the 53,100 tonnes required by reactors was filled from stocks.

These built up in the 1980s because the industry's earlier forecasts about world economic growth, demand for energy and the amount of electricity to be generated from nuclear capacity were much too optimistic.

The report shows there are still "excess" stocks at utilities and at 17,500 tonnes held by producers.

The report forecasts that total world uranium requirements will grow by an annual average of 2.1 per cent to 64,000 tonnes in 2000. During the following ten years the growth rate will drop to 0.3 per cent to just over 68,000 tonnes in 2010.

In comparison, mine output is forecast to rise from 38,340 tonnes last year to 52,600 tonnes in 1992 and then fall back to 22,000 tonnes by 2000.

"Overall it is reasonable to conclude that most of the excess inventories will have been drawn down by 1994, although some will continue in east Asia until 2005 and in Western Europe until 2010," the report suggests.

But there should be no shortage of uranium in the period to 2010, given that mines will have substantial spare capacity, and that there are large stocks in China and the Soviet Union.

Also, the report says, "easing of east-west tensions has raised the possibility of the release of military nuclear material for use in civil reactors". It adds, however, "there are substantial hurdles to be overcome before this could occur and such transfers are most unlikely for several years at least".

"Uranium in the New World Market: Supply and Demand 1990-2010" £35 plus postage from the Uranium Institute, 28 Knightsbridge, London SW1X 7EL, England.

Zinc plant to close for refit

By Halg Simonian in Milan

NUOVA SAMIM, the metals group controlled by Italy's state-owned ENI energy and chemicals holding company, yesterday confirmed that its zinc smelter at Crotone in southern Italy was likely to be taken out of operation for a refit sometime in the first half of this year.

"We are just putting the final touches to the plan," said a Nuova Samim official. "There may be some delays, but it will probably be done before the middle of the year." Observers expect the refitting to take up to two years.

Reports of the closure of the plant, which was built in 1927 and has an output of about 100,000 tonnes a year, helped the London Metal Exchange zinc price for three months delivery to rally from yesterday's low of \$1,955 a tonne. The market is suffering from considerable overcapacity at present.

The plant came under state control last year, when Nuova Samim bought a controlling stake in Pertusola Sud, the company running the smelter, from its previous French owners. Another Italian state entity, GEPI, was already present as a minority shareholder.

The Crotone plant employs about 800 staff and is one of the larger zinc smelters in Europe. According to the Nuova Samim official, the refitting may be linked to a plan to increase its eventual capacity.

Little progress made at talks on banana trade

By Canute James in Kingston

LATIN AMERICAN and Caribbean banana producers have made little progress in their effort to resolve differences over their approach to the European market. But they have agreed to continue their discussions.

At a meeting in Belize at the weekend, government leaders and ministers sought to reconcile the Caribbean desire for a continuation of protected access when the single European market is created in just under a year, and the Latin American position that the market should be totally free to all producers.

Caribbean producers have said they cannot compete on an open market because their production costs are about one third higher than those of the Latin producers. The European Community has said Caribbean producers will be "no worse

off" than they are now when the single market is created.

Mr John Compton, the prime minister of St Lucia, told the meeting that the banana industry was important to the small economies of the Caribbean islands, and that they needed continued privileged access to guaranteed markets in Europe.

Mr Roberto Rojas, Costa Rica's foreign trade minister, and Mr Juan Luis Miron, Guatemala's economy minister, said the banana trade should be deregulated and included in the current Uruguay Round of negotiations under the General Agreement on Tariffs and Trade.

A statement issued after the meeting said the Latin American and Caribbean countries recognised the social and economic value of the banana industry, and said the discussions would continue.

US wheat acreage cut

By Nancy Dunnin in Washington

US FARMERS have this year reduced the acreage planted with winter wheat at a time when wheat prices were low, and it seemed they could do better planting soybeans or maize in the spring. Furthermore, the USDA reduced the acreage reduction programme for wheat from 15 per cent to 5 per cent, a move that could have boosted production and sent prices down even further.

Since then, the effects of poor weather last summer has been pushing prices up.

Oman wants fishermen to cast their nets wider

Decades of over-exploitation of inshore waters have hit stocks hard, writes Khozem Merchant

OMAN'S FISHERMAN are casting their eyes - and nets - a little further afield these days. They are venturing into the fertile continental shelf, beyond the narrow strip of inshore water off the Omani coast where for decades fishermen have practised their trade.

This concentration of activity in inshore waters has led to huge over-fishing, notably of high-value lobsters and abalone in the south. The continental shelf offers a relative bounty: plenty of high-quality king-fish, tuna and Spanish mackerel.

Official concern at the overfishing in 1990 prompted a joint survey by Oman and the UN Food and Agriculture Organisation of the country's 200-mile exclusive zone. The report will "form the basis of determining the total catch in Omani waters", says Mr Thabit Zabran al-Abdul Salam, director of the Marine Sciences and Fisheries Centre, the Ministry of Agriculture and Fisheries' research arm.

"After so much over-fishing, we need to manage our resources in a more responsible manner otherwise they will be depleted; we must encourage fishermen to exploit the other fields further away," he adds.

Poor quality wooden boats

(boats) have for decades confined fishermen to inshore waters. In any case, few boats possess any form of modern cooling and processing equipment, necessary for longer journeys. Also, lobsters and abalone, among the more sedentary fish in inshore waters, were easy targets for fishermen reluctant to change the ways of a lifetime.

Nevertheless, the government has over the past two decades tried to change age-old ways. It has offered generous incentives and loans for the purchase of high-quality fibreglass boats; distribution and marketing of fish has been improved; and several 200-tonne government-funded cold storage centres have been set up, some recently sold to the private sector in a bid to make it play a more active role in the long term view," he insists.

Leading the way is Oman

Fishing Company (in which the government has a quarter share), which was formed in 1988 with a subscribed capital of OR12.5m (US\$18.65m).

Better boats and more developed on-shore infrastructure have, however, only served to highlight the problem of overfishing.

Apart from periodic exhortations, the government's immediate response has been to introduce permits for fisher-

men (initially being enforced only for larger companies) and to reduce the fishing season. For lobsters, the season has been reduced from six months to two (December and January). Quotas have been imposed on industrial vessels.

Hardly surprisingly, these measures have proved unpopular with many of the country's estimated 18,500 self-employed fishermen whose efforts help to make fish Oman's biggest non-oil export. Many protested and indeed won concessions from the ministry; initially the authorities had proposed a total ban on lobster fishing.

"For decades the industry has been unregulated. But the time has come to limit entry," says Mr Abdul Salam. "Our measures do affect their livelihood but we have to take the long term view," he insists.

The long term view - outlined in the current five-year plan - includes an ambitious programme to build eight small, self-contained harbours (at al-Jazar in the south and Shinas in the north-east, for instance).

These will mainly service small fishermen who last year accounted for some 85 per cent of the total haul in 1990.

All the ports will boast enhanced processing and cold storage facilities. The work is expected to be finished by 1994, completing the transformation



Generous government incentives and loans are available for fishermen to buy high-quality glass fibre boats

of an industry which was once as conspicuous for its foul smells as for its delicious catches. Southern fishermen's haul of sardines - later sold as fertiliser - would be left to dry on the southern beaches. The fumes were a reminder when the boats were in.

Today, though there is some concern among traditional fishermen who fear for their livelihood, it is the general air of optimism that is more striking. For most fishermen realise that their government is making a huge investment in an industry whose importance will grow given Oman's very limited oil reserves.

MARKET REPORT

Gold was in retreat on the London bullion market after last week's rally. However, prices were underpinned by support around \$350 to \$353 a troy ounce, and the market is still expected to challenge resistance around \$358 to \$360 later this week. Dealers said the surprisingly high level of physical gold demand generated by bargain hunting in the first half of last week was not evident yesterday as the dollar maintained its firm tone, making gold less attractive in other currencies. On the LME three-month lead closed below the equivalent of \$355 a tonne, considered by many traders a crucial chart point signalling a

London Markets

SPOT MARKETS Gold + or -

Dates \$16,000-17,000 + or -2.25

Brent Blend (dated) \$17.15-17.25 + or -0.75

W.T. (1 pm est) \$17.85-18.00 + or -0.55

Oil products DNAME prompt delivery per tonne CIF + or -

Premium Gasoline \$190-202 + or -

Gas Oil \$171-173 + or -

Heavy Fuel Oil \$20-22 + or -

Gasoline \$105-108 + or -

Petroleum Argon Estimates

Other + or -

Gold troy oz. \$200-205 + or -

Silver troy oz. \$40-45 + or -

Platinum troy oz. \$330-375 + or -

Palladium troy oz. \$31.25 + or -

Copper (US Producer) \$0.36-38 + or -

Lead (US Producer) \$0.37-39 + or -

tin (New York) \$1.40-1.42 + or -

Tin (London) \$1.40-1.42 + or -

Zinc (US Producer) \$2.20-2.25 + or -

Crude Oil (Brent) \$20-22 + or -

Gasoline (Brent) \$20-22 + or -

Gasoline (US) \$20-22 + or -

Cotton (A" Index) \$0.10-10 + or -

Wool (SIS) \$40-42 + or -

Cotton (B" Index) \$0.10-10 + or -

Wool (B" Index) \$40-42 + or -

Coconut oil (Philippines) \$750-770 + or -

Palm Oil (Malaysia) \$750-770 + or -

Copra (Philippines) \$407.50-425.50 + or -

Soybeans (US) \$147.50-150.50 + or -

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- Current Unit Trust prices are available on FT Cityline. Calls charged at 49p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2120.

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2. Losses														
3. Expenses														
4. Net Income														
5. Dividends														
6. Total Income														
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6 FUNDS NOTES
All otherwise indicated, yields % refer to U.S. dollars. Yield % denotes Price of certain older subject to capital gains tax on of U.S. taxes & Periodic premium premium insurance. A Designated LT's Understanding, for Collective Securities is a offered price Group's investment & Ex-subsidization & Only available. Yield column shows annualized in dividend. The regulatory authorities Germany, Financial Services Ireland, Bank of Ireland, Inc. of Revenue Commission, Jersey, Department, Luxembourg, Institut 92

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar slips in quiet session

THE foreign exchange markets saw cautious trading yesterday, with the dollar consolidating after a strong upward run at the end of last week and sterling remaining just above its floor within the European exchange rate mechanism, writes Simon London.

Having peaked in New York on Friday, the dollar eased slightly during Far Eastern trading yesterday from the US closing level.

By the close in Tokyo, the dollar stood at DM1.5720, down from New York's DM1.5735 finish and a high of DM1.5880 in US trading. The pattern was similar against the yen, with the dollar ending at Y126.70, from Y127.05.

Dealers said trading in the US currency now had little direction following better than expected US non-manufacturing data on Friday.

The figures left a balance of dealers prepared to buy the dollar on expectations of a further rise, and banks which retain a negative outlook for the currency.

Further, US economic releases this week could crystallise the position. Today, retail sales figures will be announced, followed by retail price inflation figures on Thursday.

A quiet morning session in Europe saw the US currency

2 IN NEW YORK

Jan 13 Close Previous Close

5.5000 1.7990 1.7990 1.7990

1 month 1.10 1.0900 1.0900 1.0900

3 months 2.89 2.8600 2.8600 2.8600

12 months 10.12 10.0500 10.0500 10.0500

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Jan 13 Jan 13 Previous

9.36 90 90.3 90.3

9.00 88 90.3 90.7

11.00 88 90.3 90.7

9.00 88 90.3 90.6

1.00 88 90.3 90.6

3.00 88 90.2 90.3

4.00 88 90.2 90.4

Commercial rates taken towards the end of London trading. 100, 1000 and 1000 are quoted in US dollars.

Forward premiums and discounts apply to the US dollar

CURRENCY MOVEMENTS

Jan 13 Bank of England's Special & Current % Change % Change % Change

Bank of Ireland %

Switzerl. 90.2 -21.2

US Dollar 62.2 -16.7

Canadian \$ 1.6222 1.6222 1.6222

Austrian Schilling 110.4 +12.4

Belgian Franc 1.121 -1.4

Den. Krone 9.7 -5.7

Swiss Franc 119.5 +20.8

Swiss Franc 109.2 +17.2

French Franc 107.1 +10.7

Irish Punt 107.7 +22.5

Irish Punt 99.1 -19.7

Yen 140.3 +77.1

Margin, Guarantee charges: average 1990-91 1.0000-1.0000

Average 1985-1990 1.0000-1.0000

For Jan 10

CURRENCY RATES

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Bank of Ireland %

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US Dollar 62.2 -16.7

Canadian \$ 1.6222 1.6222 1.6222

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Swiss Franc 109.2 +17.2

French Franc 107.1 +10.7

Irish Punt 107.7 +22.5

Irish Punt 99.1 -19.7

Yen 140.3 +77.1

A Bank rate refers to central bank discount rates. These are not quoted by the UK, Spain and Ireland. European Commission Calculations. All SDR rates are for Jan 10.

OTHER CURRENCIES

Jan 13 £ \$

Argentina 1.7775 1.7805 0.9900 0.9910

Australia 2.4225 2.4245 1.3625 1.3630

Brazil 205.15 205.91 0.9100 0.9120

Canada 1.5150 1.5150 1.0000 1.0000

Greece 0.5300 0.5300 0.5300 0.5300

Hong Kong 13.9215 13.9200 7.7790 7.7780

Korea(South) 135.95 135.95 75.90 76.90

Korea(North) 0.51800 0.51800 0.28000 0.28000

Malaysia 0.4765 0.4765 2.7140 2.7140

Mexico 541.95 552.95 30.60 30.70

Nicaragua 1.0000 1.0000 0.5000 0.5000

Saudi Ar. 8.7115 8.7895 3.7495 3.7505

Singapore 2.9790 2.9400 1.6330 1.6330

SAR (Yr) 3.7365 3.8295 5.1875 5.2415

Taiwan 46.25 46.45 25.75 25.75

UAE 4.57 4.64 3.6715 3.6715

Yemen 0.5000 0.5000 0.5000 0.5000

Yuan 0.5000 0.5000 0.

WORLD STOCK MARKETS

4:00 pm prices January 13

NEW YORK STOCK EXCHANGE COMPOSITE PRICES



AMERICA

Bond weakness feeds through to equity sector

Wall Street

WEAKNESS in the bond market fed through into equities yesterday, with share prices edging lower in relatively light trading, writes *Patrick Harrison* in New York.

At the close the Dow Jones Industrial Average was down 13.88 to 3,186.80. The more broadly based Standard & Poor's 500 ended 0.77 to 414.33, but the Nasdaq stocks bucked the wider market trend, rising 1.92 to 617.32. Turnover was the New York SEB was modest by recent standards at 188m shares.

There was little to spark yesterday's selling, save for further increases in bond rates amid dwindling hopes for another cut in interest rates. The stock market had shared those hopes, so it was no surprise that equity prices softened, especially as some investors began taking profits after the big gains during the turn-of-the-year rally.

Among individual stocks, Citicorp advanced 1.1% to 121 in turnover of almost 5m shares after the troubled banking group predicted that it would report a \$125m loss for the fourth quarter of 1991, and one of up to \$475m for the full year. The extent of the losses were expected by Wall Street, and investors took comfort in the bank's prediction that it would return to profitability in 1992.

Chase Manhattan was also in the earnings picture yesterday, the stock adding 3% at \$20.44 after news of a 30 per cent decline in fourth-quarter profits to \$125m which left full-year profits at \$630m.

Other bank issues closed mixed. BankAmerica was down 1% at \$38.76, while J.P. Morgan, depressed by profit-taking, shed 3% to \$55.75.

All shares bucked the wider market trend, thanks to a rally in crude oil prices which took them back above \$18 a barrel. Chevron moved up 1% to \$68.34, British Petroleum ADRs 3% to \$62.44, Exxon 3% to \$59.44 and Texaco 3% to \$59.54.

Reports that full tests on the safety of silicone breast implants produced by Dow Corning were delayed for several years, and that tests which were conducted were inadequate, left Corning 10% weaker at \$63.30.

On the American Stock Exchange, Enzo Biochem jumped \$2 to \$54 on news that the company's diagnostics unit is introducing eight products which will help researchers identify and trace the origins of metastatic cancers.

Leading stocks on the over-the-counter market were mostly firmer, with Amgen up 1% at \$76.35, Sun Microsystems 1% ahead at \$32 and Microsoft 1% higher at \$127.40. The exception was MCI Communications, which tumbled 3% to \$31.4%.

Canada

TORONTO stocks took a breather after last week's heavy gains and ended flat in moderate trade. Dealers said, however, that the market is becoming increasingly optimistic that recent cuts in US and Canadian interest rates will be enough to spur a recovery in the economy.

The composite index finished just 1.0 higher at 3,594.4. Declining issues narrowly led advances by 334 to 288 following a volume of 26.4m shares, against 44m on Friday.

Rogers Communications said it will issue 13.5m units at \$15.10 a unit. Each unit is composed of one class "B" share and half a warrant to purchase an additional "B" share for \$31.75.

Rogers "B" fell 0.5% to C\$13.75, while the "A" shares slipped C\$1.4% to C\$14.4%.

SOUTH AFRICA

JOHANNESBURG drifted off Friday's record highs. The all-share index fell 11 to 3,633, while the industrial index fell 5 to 4,417. The all-gold index lost 1.6 to 1,230 in line with a slight retreat in bullion prices. Vaal Reefs fell R4 to R217.

The feeling persisted that opinion was moving towards a more responsible approach to annual wage rises, offering the chance of an interest rate cut if the Bundesbank saw real evidence of change. One professional, however, warned that

ASIA PACIFIC

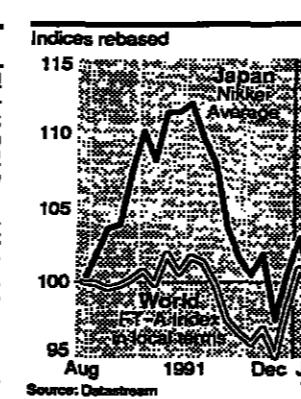
Nikkei tumbles again on fears of political scandal

Tokyo

FEARS OF a new political scandal, and continued arbitrage-linked and investment trust selling took equities into a second consecutive steep fall yesterday, writes *Nell Weinberg* in Tokyo.

The Nikkei average ended 65.04 or 3.1 per cent lower at 21,696.86, after opening at the day's best of 22,299.63 and touching a low of 21,694.95. The index dropped 3.2 per cent on Friday. Volume fell to 150m shares, the lowest since Friday's 150m. Declining issues rose to 305 to 74 with 115 issues advancing, while 131 stocks fell to their lowest levels since the beginning of 1991. The Topix index of all first section shares lost 40.22 to 1,619.84, and in London the ISE/Nikkei 50 index shed 2.33 to 2,332.52.

The market plunged just after the opening, on the unwinding of arbitrage positions in light trading. Selling by investment trusts, and fears that this will continue until the closing of their books on March 31, put a further dampener on sentiment. The market



was faced with more talk that the Finance Ministry will restrict arbitrage trading, possibly later this week, and this prompted additional selling.

However, the most dramatic depressive yesterday were reports of a police raid on Mr Fumio Abe, a member of the House of Representatives and former secretary general of Prime Minister Kiichi Miyazawa's ruling party faction.

"There was panic selling," said Ms Betty Wu of SBCI Securities. "There is the fear that this

will open a Pandora's box."

The Bank of Japan's tight monetary stance in the short-term money market prior to the end of a reserve management period last year was another bearish factor, Ms Wu said. She added that financial officials might now take action to prevent further declines which would push bank capital-to-asset ratios well below the critical 8 per cent level mandated by the Bank for International Settlements.

Banks were among the day's largest losers, with Dai-Ichi Kangyo on Y130 at Y126.50 and Misui Taiyo Kobe Bank down Y120.50 at Y114.50. NTT fell to a record low for the second consecutive session, ending Y16,000 off at Y16,000. Electrica fared relatively well, with Tokyo Electron gaining Y70 to Y12,550 and Toshiba Y1 to Y613.

In natural resources, CRA advanced 24 cents to A\$12.50 and Pascimino added 11 cents at A\$1.55. Soft crude prices weighed on oil shares, Woodside Petroleum shedding 8 cents to A\$3.72.

NEW ZEALAND weakened in quiet trade. The NZSE-40 index fell 24.57 or 1.6 per cent to NZ\$10.7m (NZ\$10.8m).

Dual-listed shares were hurt

by the exchange rate movements. Carter Holt Harvey dropped 7 cents to NZ\$2.26 on reports of heavy demand of 1.1m shares while foreign and resource issues put Fletcher Challenge 6 cents to NZ\$3.30 on volume of 450,000.

SINGAPORE saw early dumping of "foreign" shares in blue chips with limitations on foreign shareholdings, on weekend reports indicating that the stock exchange wanted these limits raised, or abandoned.

However, Singapore Airlines, the worst hit, saw its shares recover from a day's low of S\$19.10 to close 50 cents off at S\$19.50 after the SES said it had not changed its policy.

All oil companies declined 7.5 to 14.04 as turnover declined to A\$10.4m from A\$10.5m.

AUSTRALIA was mixed as mining shares continued to rise as a result of the Australian dollar's recent weakness but oil issues fell further. The All Ordinaries index slipped 7.5 to 1,404.4 as turnover declined to A\$10.4m from A\$10.5m.

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TRADE saw the strengthening of the plastic, petrochemical and financial sectors in late dealing had led to a general recovery after early selling triggered by the drop in Tokyo.

BOMBAY set a new closing high on heavy speculative buying as the BSE index added 26.60 or 1.8 per cent at 1,958.98, following an intraday peak of 2,000.84.

Brokers said a powerful group of bulls were lifting the market against an indifferent economic news background. The BSE imposed daily limits on purchases of two volatile stocks, Associated Cement and Apollo Tyres, to curb excess speculation, but that failed to hold prices down. ACC forged ahead R55 to R54.50 and Apollo Tyres moved up R4.50 to R4.50.

KUALA LUMPUR drifted in continuing uncertainty about the Malaysian economy. The KSE composite index lost 3.2 to 548.68 as turnover slipped from M\$91.5m to M\$85.00.

SEOUl continued to fall after Friday's tumble amid reports of foreign selling, the composite index shedding 8.02 to 609.90 as turnover con-

EUROPE

Frankfurt attracts bargain-hunters in heavy volume

THE WAR between negative and positive views on the German market tilted in favour of the enthusiasts yesterday, as bargain-hunters were seen in Frankfurt and other markets, writes *Our Markets Staff*.

FRANKFURT had to accommodate the collapse of steel pay talks and the drop in Tokyo, and yet the DAX put on another 0.56 to 1,622.67 after a gain of 1.70 to 1,622.67 on the FAZ at mid-session.

Volume rose from DM6.9m to DM6.9m, led by Siemens which traded in a relatively huge DM1.4bn as it rose 6.60 to 6.62 after a gain of 0.56 to 6.62 on Friday.

In building materials, Lafarge was among the day's losers, falling FF223 or 6.7 per cent on FF223 after a sharp drop in profits for 1991. Weak end comments by the chair-

speculators had taken the initiative again and that investors might need to be careful.

Sensitive individual stocks moved either way, AMB by DM18 to DM08 on its takeover attractions; meanwhile, a previous target, Nixdorf, fell DM4 to DM138, having been suspended after Siemens, which had been willing to pay DM223 a share for a larger minority, sought to accumulate the remaining 5 per cent or so with a paper offer worth only DM107 a share.

PARIS ran into light profit-taking in volatile trading after its gains last week. The CAC 40 index closed down 13.15 at 1,824.29, just off the day's low of 1,821.85 and well off the day's high of 1,833.20. Turnover was estimated at around FF72.2m after Friday's 1,833.20.

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MARKETS IN PERSPECTIVE

By Antonia Sharpe

CONTINENTAL Europe outperformed the rest of the world last week, according to the FT-Actuaries Index, as investors piled into equities in anticipation of falling interest rates later in the year. The FT-A Europe index, excluding the UK, rose 1.8 per cent in local currency terms, compared with a fall of 1 per cent in the FT-A World index.

Mr Andrew Bell, director of European strategy at BZW, is cautious about the interest rate optimism, and attempts to cast the turn in stock markets. While he believes that continental rates are now at their peak, last Friday's tough talking by Bundesbank deputy president Mr Hans Tietmeyer has reinforced his fear that rates will stay on a plateau for several months.

Finland, one of Europe's worst performers last year, advanced 6.4 per cent in a day, driven by the rally in the currency devaluation and the wage freeze implemented last November. Ms Taina Ujas at Kleinwort Benson says these

measures had led analysts to reduce their corporate loss expectations. "The outlook for 1992 is better," adds Ms Ujas